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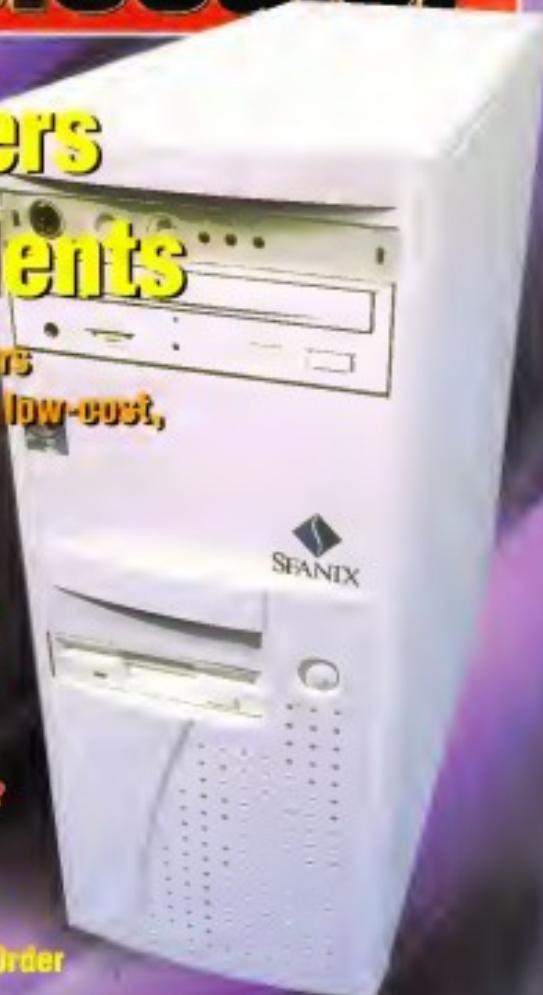
Computers For Students

Back-to-school buyers
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The Apple/Microsoft Affair:

A shotgun wedding or
a marriage of convenience?

Sound Choices In Audio
Driving Demand For DVD
Understanding Build-To-Order



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Write	Burst Write Work	584	587	557	535	535
4096 bytes	Random Access	466	447	371	351	351
4096 bytes	Sequential Read	5458	5130	4290	4480	4480
4096 bytes	Random Write	575	676	546	516	516
4096 bytes	Sequential Write	6019	5130	6040	6739	6739
Contrast	Performance Index	27.29	57.07	55.12	56.41	56.41

Source: JTS Systems Engineering Data 1000-15
System: Compaq Desktop Series Model: Presario 2000 Series 2000-1000-1000



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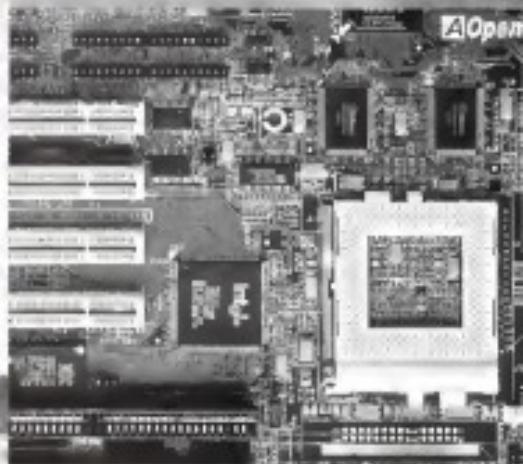
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The Apple of Gates' eye?

Whether it was a shotgun wedding, a marriage of convenience or the result of long-standing illiteracy, Apple Computer Inc. and Microsoft Corp. are now officially "an item."

The relationship has its well-wishers, as critics, and of course, its skeptics. Certainly at least a segment of the Mac faithful were bent out of shape as Apple takes a dive so what some fervently think of as the "evil empire." One Macintosh owner told me he and his friends were black lambs the day after the announcement.

Of course, Apple has always been able to inspire a nearly religious devotion among a portion of its user base. Oracle CEO Larry Ellison (nostrously, in this instance by his active dislike of Bill Gates), is a new member of the band of converts at Apple. He too is struck by the enthusiasm of Apple's user-base. He said "Apple's the only Mac-like brand in the computer industry. It's the only company that people feel passionate about. My company Oracle is a huge company, IBM's a huge company, Microsoft is a huge company, but no one has incredible emotion associates with our company."

(An aside: there is, perhaps, an argument that a subset of Mac Paint/Not users are approaching a Mac-like enthusiasm.)

Indeed, although the Macintosh cheered and applauded the entry of Apple co-founder and reclusive leader Steve Jobs on stage, they orderly bowed the appearance of Bill Gates on the overhead screen at Macworld Expo in Boston, as Jobs announced the new agreement that will use, for example, co-licensing of technologies between Apple and Microsoft, a US\$850 million cash infusion by Microsoft, a commitment by Microsoft to develop Office for the Macintosh for the next five years, and the installation of Internet Explorer as the default on every Macintosh computer. For more on that announcement, and what's going on over at Apple, please check out Jeff Sauer's "Apple Gets Cozy With Microsoft Is Not Dead!" on page 16, and Graeme Bennett's "Apple As A Metaphor," page 20.

And be sure to peruse Doug Alder's report, "The Return Of The Century," page 62, direct from Macworld Expo.

The concerns surrounding the Apple/Microsoft operation are varied. Some users worry that Microsoft's influence may negatively impact the creativity for which Apple is known. Others worry that if Microsoft has free access to Apple's developments, it could make the Macintosh platform less unique in the market-place. Still others wonder whether or not Microsoft Corp., as virtually every desktop computer sold will already have a Web browser loaded on it.

Yet other industry watchers are cheered by the announcement. The sheer marketing might of having the marketplace player of the industry — Microsoft, on one's side, does indeed carry weight, assurances of stability and a sense of credibility to the business community at large. And for a company like Apple, with only seven percent market-share and shrinking revenues, such market messages are of incredible value.

This is of course not the first time Apple has teamed up with a major PC-oriented vendor. Don't forget the Apple/IBM/Motorola alliance that was launched in 1991. That collaboration made huge headlines as the general media proclaimed the coming together of two computing softwares. Back then, pundits predicted the alliance would eventually bring together the PC and the Mac into one unified platform.

Contagiously the PowerPC processor has been an important technology, especially for Apple. The Taligent operating system and Kaleida multimedia initiatives were considerably less noteworthy.

And despite the hopes and fears voiced at that time the PC and the Mac platforms still haven't merged, and Apple and IBM are certainly still separate companies.

In the big scheme of things, it will not be Microsoft that will save Apple.

As searching of the underbelly in the industry, Apple has insistently responded with creativity and innovation. Regardless of this latest version of "cooperation," Apple will only sur success if it manages with strong leadership and direction. And, the company must dig deep down for its roots and provide (and skillfully market) truly innovative, intensely usable products — a just reward for the Mac faithful.

Grace Cuthand
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More Information on Velo?

After reading an article on handhelds in *Canadian Computer Wholesaler*, I am more convinced than ever I need a handheld and am went surfing on Philip's site but found no price tags.

How does it compare to the 2MB CrayonPen (not only price, but performance)?

*Geoffrey Routhself
ComputerTutor Training
Kirkland, Que.
geof@sjl.net*

Editor's Note: Buried in the depths of FAQs on Philip's Web site (<http://www.velo.com/volat/>) is that information that the Velo 1 4MB unit has a street price of US\$399.95, and the Velo 1 8MB system with rechargeable batteries has a street price of US\$489.95.

The Velo has done very well in product reviews. It has a built-in modem, which does it run the battery down in five minutes. It has voice recording, as well. The most significant competition seems to be coming from the new Hewlett-Packard version of the HPC, with a wide, back-lit screen.

On-line subscriptions?

On the outside of a recent issue of *Canadian Computer Wholesaler* magazine was a reminder that ever I need a handheld and am went surfing on Philip's site but found no price tags.

The magazine is good, I used it to buy my Acer 10X CD-ROM. Thanks for being there.

*Douglas Ross
Consultant
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Logan Lake, B.C.
dougr@juno.ca*

Editor's Note: Our apologies for not including notification of our Web site subscription renewal option on our renewal notice. Readers can renew their subscriptions at our Web site, at <http://www.ccwh.com>.

Bill Gates will own the 'Net'

With a lot more speed for audio and video files, the Internet will end up being just like television, and people will have a few million channels to choose from — and somehow Bill Gates will own it.

I just picked up this magazine — and I like it much better than any of the American glossy magazines. Great design overall!

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INDUSTRY FLASH!

Windows 98 — it's official

At the recent Windows Platform Briefing in Seattle, Paul Maritz, the group vice-president of Microsoft platforms and applications officially confirmed that the name of the next version of the MS Windows 95 operating system will be Windows 98 – expected to ship sometime in 1998. Until now, the new version of the operating system had been referred to by its code name, “Memphis.”

Windows 98 is currently in an advanced beta test version. It is expected to offer a high degree of backwards compatibility with existing Windows applications, plus many new features, such as improved hard drive performance with the aid of a new Disk Defragmentation Wizard, and tools such as a system file checker, to monitor system changes and restart the system in case of file problems. Other features include enhanced Universal Serial Bus (USB), multi-monitor, and dual modems support.

Microsoft also announced its initiative to reduce the cost of moving to the next version of Microsoft Office, and to lower its administration costs. Microsoft claimed that, these efforts would reduce the total cost of ownership (TCO) by 90 per cent. Some of the new capabilities aimed at increasing the efficiency of future versions of MS Office include Installation-on-Demand, for optimizing Office installations, and Self-Repairing Applications, to fix users' corrupted running system files, even if an end-user has

defined thus

As well, Microsoft outlined a strategy of "Continuous Reinvention" for Windows, a process of incremental improvement in every facet of the Windows operating system, from file systems to drivers. According to Mantz, "The secret of the PC phenomenon has been that Windows has enabled unprecedented software and hardware innovation on the part of the entire PC industry. This process of reinvention will enable Windows to be the common link for an increasing number and variety of computing devices ranging from mainstream class systems, small-business servers, terminals and networked PCs to instruments and consumer electronic devices."

Quantum announces record sales and earnings

Quantum Corp., a manufacturer of PC hard drives, announced sales in the first quarter of fiscal 1998 of US\$1.43 billion, up 26 per cent from sales in the quarter one year previously, and net income of \$86.5 million, compared to \$3.8 million in the quarter a year previously.

According to Michael Brown, Quantum's CEO, the improved profitability was mainly due to strong DLT tape sales, while unit shipments of hard drives were considerably increased. "Our DLT technology has become a preferred solution for back-up and archive storage requirements for mid-range servers based on its advantages in terms of capacity, performance, and reliability relative to competing technologies. As 18 per cent of our sales for the quarter and a much higher percentage of our operating profits, our DLT tape products provide an important element of diversification for our overall business."

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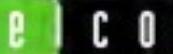


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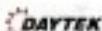
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INDUSTRY FLASH

Intel will buy Chips and Technologies

Intel Corp. has entered into a definitive agreement to acquire Chips and Technologies Inc., a maker of graphics accelerator chips, based in San Jose, Calif.



Intel says Chips and Technologies will become a wholly owned Intel subsidiary.

"Intel's acquisition of Chips and Technologies will provide us with the ability to bring strong graphics solutions to the mobile market segment," said Craig Barrett, Intel's president and chief operating officer, in a statement.

Merisel Inc. has reported quarterly profits

Merisel Inc. has achieved its third consecutive quarter of profitability for the period ended June 30. The company reported consolidated net income of US\$1.05 million, or US\$.07 per share, on sales of US\$888.75 million for the second quarter of 1997, compared with a net loss of US\$11.4 million on sales of US\$1.01 billion for the second quarter, 1996.

The figures included Merisel's ongoing distribution business in the U.S. and Canada. The company reported sales were particularly strong in Canada.

Merisel Inc. is currently examining a debt restructuring proposal.

Microsoft buys VXtreme; intros new NetShow

(NB) — Microsoft Corp. has bought video streaming technology company VXtreme Inc. for an undisclosed amount. **Microsoft**

The software giant also released the newest version of its NetShow streaming media server that brings audio and video to a user's desktop.

The NetShow 2.0 client is available for downloading for the Windows 95, Windows NT, Windows 3.1 and Unix operating systems, and will soon be available for the Macintosh.

Microsoft's Web site is at <http://www.microsoft.com>.

Intel and SAP create Pandemic for e-commerce



(NB) — Intel Corp. and SAP America Inc. of Walldorf, Germany, have formed Pandemic LLC to develop integrated e-commerce-business systems.

The 50:50 partnership, headquartered in Sunnyvale, Calif., with 50 employees, will offer a custom hardware-software system based on a single server, connecting customers, merchants, warehouses, and manufacturers.

Intel's Harold Hughes, a veteran executive with the chipmaker, is chairman of Pandemic, and Brian Plag, an SAP vice-president, is now president and chief executive officer of Pandemic.

Intel and SAP are targeting small, medium, and Fortune 1000 companies. Beginning costs of a system are in the range of "double digit thousands."

Visual computing: The new hot market?

The message of the recent 1997 Siggraph convention in Los Angeles, was that the future of computing is graphics. Not just for Hollywood special effects professionals or computer gamers, but for the mainstream SOHO and business markets, and especially for computer manufacturers and resellers.

Siggraph stands for Special Interest Group (Graphics), a branch of the Association for Computing Machinery (ACM). At the show this year Windows-based systems for less than \$10,000 seemed to outnumber the traditional Silicon Graphics, Sun and Digital workstations and supercomputers. Digital, in particular, seemed to have decided to adapt to the influx of PC technology and the 3D animation and graphics market by offering products that straddle the line between desktop PCs and workstations.

Digital has found that graphics is the trump card that has let it thrive at the high-end PC, personal workstation and server markets. In

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Canadian News

Ontario business info system goes on World Wide Web

(NB) — DeCorp Direct Inc. said it will offer the Ontario Business Information System (OBIS) on the Web or through dial-up connections.

Under contract with the province's Ministry of Consumer and Commercial Relations, DeCorp will offer searching of corporate and business names, and access to reports and certificates that in the past could only be obtained from ministry offices.

The Web site is at <http://www.decorp.com>.

Canada has plans to eliminate software tax shelter

(NB) — Canadian minister of finance Paul Martin and minister of national revenue Herb Dhaliwal have proposed a change to income tax regulations that would do away with a tax shelter for investments in computer software development.

The change would mean that capital cost allowance deductions for computer software, if not already subject to licensing property rules, would be deductible only up to the amount of income earned by the business in which the software is used. This would essentially stop investors from saving taxes by investing their money in unprofitable software development projects to get tax losses.

According to government officials, the change would impose the same restrictions on tax write-offs for software not developed to mere lease, rent, or royalty income as already apply to software under the licensing property rules.

In the past, investors have been able to obtain sizeable tax write-offs in a couple of years by investing in software development projects, sometimes deferring payment of a large part of the investment until later. Meanwhile, while these ventures were

required to have a "reasonable expectation of profit," tax officials were concerned that in some cases there was no real intent to make profits on the sale or use of the software. The new rules will eliminate that concern by requiring that the operation be profitable before any tax deductions can be taken, and an official at the finance ministry who asked not to be identified.

A background document issued by the government said the revenue ministry has found numerous cases where software tax shelters were breaking existing rules, and has reassessed tax returns to the tune of more than \$20 million. The new rules will reduce disputes and protect potential investors from being sold tax-shelter schemes that turn out to be unprofitable under the law, government officials claimed.

The change is likely to provoke concern among software developers, however. The tax rates on software investments were created to help address the difficulty software developers have had in obtaining financing to develop a largely intangible asset which the financial industry has not always understood well.

Supercom distributes O.R. Technology drive

Markham, Ont.-based Supercom has added O.R. Technology's drive to its product line.

Supercom says the 120MB 3.5 inch floppy drive delivers 80 times the capacity, and five times the speed of standard 1.44MB drives. Moreover, it retains compatibility with 320KB and 1.44MB floppy disks. For more information, call (905) 415-1166.

Nevermind 'Ma Bell' — do it yourself with Concorde Switchboard product

One of the most common headaches for the one million small office/home office (SOHO) operators in Canada is the difficulty of managing the telephone connections into a SOHO site. The usual state of a home-based computer telephony setup is a jumble of wires, and a jury-rigged process for sending and receiving faxes, voice mail, E-mail, Web browsing, and family and office phone calls.

That situation may change permanently as a result of the release of a personal switchboard product for the SOHO market. Ottawa-based Concorde Technologies has launched its new Concorde Switchboard, claimed to be "the most advanced and complete solution available to transform the small or home office into a powerful communications command center."

According to Jim Schaeffer, president of Concorde, "Today's SOHOs have to cope with an assortment of office gear that operates in a kind of electronic muddle. Our Concorde Switchboard brings computer telephony to the desktop in a single solution to these everyday communication needs."

The Concorde Switchboard is essentially a tiny telephone exchange which can be connected to two incoming phone lines and routed to four extensions. It can function happily as a standalone device, or it can be controlled via a serial cable from your PC. The suggested list price is about \$675. See <http://www.concorde.com> or telephone (613) 725-2980.

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PC purchasers get instant credit, on-line

Newcourt Credit Group, a division of Newcourt Financial, a large Canadian lending firm, has established a new computer leasing service, CreditLink, which is designed to make retail leasing of computers quick and painless for both buyers and resellers.

Once a reseller has been authorized to use the CreditLink system, filling in a leasing contract and making a credit authorization request is a matter of a few minutes. Credit information on any potential customer who has a Canadian bank account is processed through a secure credit clearing house, and authorization is determined on the spot. If the lease is approved, the client can leave with the PC, or as quickly as a customer configuration can be assembled. The monthly credit payments are deducted from the buyer's bank account, but of more significance to the reseller, full payment is made within a day or two of the customer receiving the product. According to Newcourt representatives, the interest charges on CreditLink leases are comparable to current credit card interest rates, but there are no credit card charges to the reseller.

Newcourt claims that more than 300 computer resellers are currently making use of the system, and Dell Computers has adopted CreditLink to use in conjunction with its direct sales program. Newcourt claims that CreditLink gives Canadian resellers of all sizes a competitive advantage by making leasing a painless, competitively priced option, facilitating quick sales for both resellers and end-users. For more information, contact <http://www.ncg.ca>.

Motorola supplies modems to Empac

Canadian-owned Empac Computer Corp. is now shipping computers that incorporate Motorola SLADE-SUPER Series modems, thanks to an agreement with Motorola's Information Systems Group, transmission products division.

In a statement, Empac president John Pang said customers are demanding faster speed modems. Moreover, he said Motorola and Empac would be offering joint promotions over coming months to Empac's 3,500 active reseller partners.

Maximizer launches Tracker Software

(NBI) — Vancouver's Maximizer Technologies Inc. has introduced Tracker 97, an update of the contact management software the company acquired in early June from Tracker Software Australia Pty. Ltd.

Sold only outside North America, the new release incorporates a variety of features including a new desktop interface borrowed from the vendor's other contact-management package, Maximizer.

Tracker users in North America, where the package does not have a large installed base, will be offered an upgrade to Maximizer 97, which company spokesperson Jacqueline Parker said is "basically the same package" with a few different features.

The new desktop has something of the look and feel of a World Wide Web browser, allowing users to click on areas to enlarge them or bring up further information, said Parker. Other new features include wizards for various common tasks, including abilities such as list processing in background, wildcards in searches, and group scheduling.

The software's communications capabilities include the ability to launch a 32-bit E-mail package — provided it complies with either the Vendor-Independent Messaging (VIM) or the Messaging Application Programming Interface (MAPI) standard — from within Tracker to send E-mail to contacts as well as receiving incoming mail and attaching it to the appropriate contacts.

The list price of Tracker 97 is US\$150.

Mitel Corp. buys Gandalf's product lines

(NBI) — At least some of Gandalf Technologies Inc. will be saved. Mitel Corp. has announced that it will buy the struggling telecommunications equipment maker's technology and products, though not its service business. Both companies are based in Ottawa.

Gandalf filed for protection from its creditors late in July after attempts to find a buyer or major investor fell through and the company ran out of money. Prospects had begun to look grim for the firm to sell off even parts of its operations.

The deal with Mitel, which will pay US\$14.9 million in cash for all of Gandalf's products including its remote-access business, is likely to save the jobs of 60 to 100 employees. Kirk Mandy, vice-president of business communications and semiconductor business at Mitel, said his company will need design engineers and other staff from Gandalf to keep up the product line.

Numbers are indicative as Mitel is "still kind of working our way through it," he said, but a number of current Gandalf employees are likely to get job offers from Mitel.

Canada-U.S. ATM service is available

For businesses with operations in both the U.S. and Canada, the issue of providing high-speed network links across the border has been a source of either expense or frustration, due to the shortage of publicly available high-bandwidth international commercial telecom services. On Aug. 11, Bell Canada and America's MCI announced an alliance to provide cross-border ATM (Asynchronous Transfer Mode) service. This speed range makes applications such as telemedicine, 3D imaging and CAD-CAM more feasible. ■

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Apple Gets Cozy With Microsoft, In New Deal

by Jeff Evans



On Aug. 6, Steve Jobs, waging leader of troubled Apple Computer Inc., announced a major partnership with Microsoft that rocked the Apple faithful and delighted Bill Gates, at least temporarily. At an address to a packed hall in Boston, Jobs informed the audience of a string of major initiatives to get Apple back on track following the sudden departure of Apple's most recent CEO, Gilbert Amelio.

A new slate of Apple board members, including Oracle founder Larry Ellison and Jobs himself was unveiled. Then, in a move that seemed to ironically echo Apple's famous "1984" commercial (where the Apple Macintosh was launched as a counter to Big Brother's IBM PC), the giant video screen behind him lit up with the image of an apparently annoyed Bill Gates, often regarded by Mac boosters as the modern Big Brother. As Gates stalked angrily, Jobs outlined a recently negotiated, complex deal between Apple and Microsoft. First, Microsoft will invest US\$150 million in Apple, buying newly created, non-voting shares in the company. Second, Microsoft and Apple will agree to cross-license their technologies to each other, to spur future software development and greater compatibility. Apple will abandon its remaining legal challenges against Microsoft on grounds of copyright violation, and Microsoft will make an undisclosed number of royalty payments to Apple. Apple will promote the Microsoft Internet Explorer Web browser as the browser of choice for Mac users.

The deal resulted in an immediate 20 per cent jump in the value of Apple stock, and was viewed as a coup for Jobs, who had personally prevailed on Apple's regular management culture to do a deal with the deal. Apple gained a much-needed dose of credibility from Microsoft's support, and it will be up to Jobs and whoever becomes the new Apple CEO to move quickly to add substance to Apple's claim that it is reorienting itself for long-term success.

For Microsoft, the deal brings a host of immediate and potential advantages. Microsoft has a stake in seeing Apple survive and prosper. If Apple were to disappear, Microsoft would almost certainly face serious anti-trust attack on the basis of its having a monopoly on PC operating systems. Apple's abandonment of its lawsuit against Microsoft also clears an annoying potential legal load off Gates' plate.

The Internet Explorer deal strikes a big blow against Web browser arch-nemesis Netscape Navigator. And, finally, since Microsoft is the largest publisher of Mac software, its expression of confidence in the Mac helps protect a major market for Microsoft software.

Apple needed this deal more than Microsoft did, and the keyized advantages for Jobs' company reflect the imbalance of power between the two companies. Jobs' position in this alliance is ambiguous due to his complex history with both Apple and Microsoft. Jobs experienced great anger and pain when he was booted out of Apple in the mid-'80s, and his return to the company has been a bittersweet decision.

In a way, this alliance is a return to both Apple's and Microsoft's roots. Gates and Jobs, in the early days of both their companies, were close allies. Microsoft was one of



Apple's earliest and most enthusiastic software development partners. Gates saw the Mac approach to computing as the model for the industry, but unlike Apple, he saw an opportunity for bringing a Windows-based user interface to the IBM PC compatible platform.

The new alliance doesn't solve Apple's basic problems, by any means. To truly recover from its ongoing slump, Apple needs a vision which will direct the speedy development of market-leading products, and which will also renew the confidence of Mac dealers, users, and third-party developers.

With Jobs continuing to insist that he isn't in the running to be the new Apple CEO, the heat is on for an executive who embodies the virtues of Sisyphus, Thomas Edison or PT Barnum. There is such a man, but, alas for Apple, Bill Gates already has a job. **JE**



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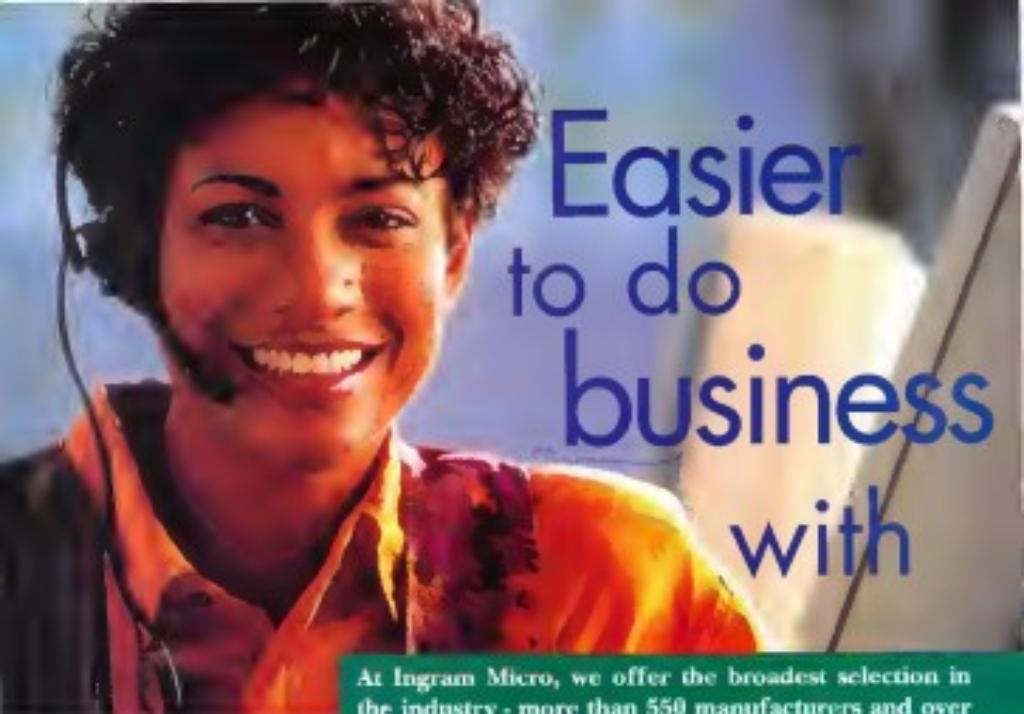
Mac OS 8 — 1.2 million copies sold in two weeks

(NS) — Apple Computer has sold its new operating system — Mac OS 8, is selling four times faster than the reported in the last weeks following its July 29 debut, more than 1.2 million 800 copies of the Macintosh operating system were sold, closing as "out-of-stock" stations in many locations. At a deficit for what Apple calls the most significant OS upgrade since the introduction of the Macintosh, Apple officials refused to provide numbers or estimated revenues for short or long-term sales of Mac OS 8.

Apple also claimed the demand for Mac OS 8 affected hardware sales. According to reports, dealers in certain locations reported a more than 20 per cent increase in Apple computer systems over the introductory weekend.

Designed for Macintosh and Macintosh clones with 80MHz or PowerPC microprocessors, Mac OS 8 features multi-threading, PowerPC processor aware code, aging-aware folders, pop-up windows, contextual menus, an Intermix Set Up Assistant, and "push" technologies including the PenCast Network and Internet's Content Ticker. Built-in Java features allow users to keep Java applets on their desktop, and PowerPC users of the new OS can use the integrated Matrix Future Experts Group (MPEG) technology.

At least 128MB of physical RAM is required to run Mac OS 8. Systems with less than 20MB of physical RAM must have virtual memory turned on and set to at least 20MB. More information is available at <http://www.apple.com>. **JE**



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Apple As A Metaphor

by George Bennett

I love a good metaphor.

Whether you think Apple's recent pact with Microsoft is just delaying the inevitable or the beginning of a turnaround for the troubled company — it is clear that Apple is in difficulty, and needs to take some dramatic steps to correct its course. This of course, was the theme of the keynote speech by Apple co-founder and leader-by-prince Steve Jobs at the Macworld Expo in Boston, where all the Apple/Microsoft plans were unveiled.

By mentally replacing all references to this article to Apple and Microsoft with your own company and products(s), to examine some of the issues that every business has to stay focused on. Apple lost sight of some important ideals, now it is paying the price.

Consider this quote from Steve Jobs also, for better or worse, as regarded as a man of considerable vision by supporters and detractors alike: "We have to let go of this notion that, for Apple to win, Microsoft has to lose. We have to embrace the notion that, for Apple to win, Apple has to do a really good job."

Points to consider

Elegant solutions breed customer loyalty.

Generally speaking, Mac OS-based systems haven't been faster than their Intel- or Unix-based cousins, nor more technically sophisticated. Why are Mac users so devoted? The short answer is "because it works — elegantly." Best of all, Mac users have historically demonstrated a remarkable willingness to pay extra for that perceived elegance. Even as long ago as the Mac's emergence, that is now a Microsoft motto as well.

Capitalize on trends.

Apple didn't invent the WIMP (windows/icon/menu/p pointer) interface, nor did it invent the PostScript language that drove the first LaserWriter. But Apple, especially in those crucial early days, saw emerging technology trends and quickly capitalized on them. As an investment, the big money is made early on. If Apple hadn't been so mixed up over the last few years, it might have a more comprehensive Internet strategy in 1997.

Even as it is, the company claims 64 per cent of Web authors use Macintoshes. In his keynote, Jobs stated that 10 per cent of Mac sales are directly attributable to Adobe Photoshop.

Use the right tool for the task.

Mac handle some tasks better than Windows PCs, and vice versa. If your customers are coming in asking for Macs and you're spending effort trying to convert them to the PC religion for your version, you're working too hard. Whether it's a Mac-versus-PC or Microsoft Word versus Corel WordPerfect, offer both of the best alternatives — and know when to recommend a switch.



Overcome objections.

Apple took steps to provide PC compatibility and data-transmission services that allowed the systems to integrate more-or-less seamlessly into existing work environments. The message is obvious. Illustrate the reasons people use to justify why they should not choose your product.

Focus.

In his Macworld keynote speech, Jobs claimed the realization that Apple is the single largest IT provider to the education market in the world was "Aha! of lightning."

Over the past few years, it seemed as though Apple had forgotten who its core customers were. They were, and remain, the creative graphics professionals and the educators. Jobs pointed out that Apple is the single largest education supplier in the world, with 60 per cent of computers in schools, and 16 per cent of computer teachers use — \$2.3 billion per year. And he said, "These markets are growing at 20 per cent per year." Jobs acknowledged that Apple's share in these markets is shrinking, but there is still room for growth.

Your core customer base is likely to be different, but it is essential that you stay focused on who they are and what they want.

"Apple lost sight of some important ideals; now it is paying the price."

Upgrades and consumables are good business.

It took Apple ages to realize that there was potential in profit in mid-tier printer hardware itself. The big money, of course, is in consumables, say inkjet cartridges. Similarly, the average buyer spends a lot more on training, support and software on a yearly basis than the rated computer usually costs. Apple finally recognized it started making fewer models, but let people upgrade them more easily. Easy "plug-and-play" hardware installations have long been one of the strengths the Mac does best.

Stop selling bad products.

Apple, the all-company, needs to take responsibility for the mistakes it has created. Continuing to market trouble-prone hardware, as it did for several months with the problem-plagued i3000 series PowerBook (that devolved-in-a-nibblet), or the AppleVision 1700 monitors (labelled "the worst product Apple ever made" by Macworld's Harry North) did plenty to sour Apple's reputation as a

provider of reliable notebooks and monitors. Yet, Apple has new products in these categories that show improvements in quality control, but the damage has been done. Some users jumped ship to the Mac cause, some leap to the Windows world. In most cases, they won't be back.

Lose the "not invented here" mentality and take notes.

Start borrowing good ideas from your competitors. Capitalize on the technologies you sell — it's the best possible product demonstration. Think about how computer technologies such as the multi-user support of Windows 95 or the Mac OS could be demonstrated as a solution. Consider the opportunities in other forthcoming innovations, such as file-based CORBA networking, clustering, "Intel's Macro," LANdesk (network diagnostics and user administration), RSX (3D加速) or VRML.

"People are willing to pay for greatness, but they have to be shown its advantages."

Admit mistakes.

When one occurs, own it a dime and be quick to rectify any damage. Microsoft does more about faces, and does them faster, than almost any company at site. Look at its position on NGOs or Java, for example. Jobs wryly commented on Apple's position in his keynote, "People have been working on great stuff at Apple... it's just been the wrong stuff."

Also, work toward resolving troubled relationships. As Steve Jobs commented on the Apple versus Microsoft patent disputes that took them to court in 1988, "Relationships that are destructive don't help anybody in this industry."

Don't sell what you can't deliver.

Jobs didn't even mention Apple's forthcoming operating system in his keynote. Why? It's not here yet. Jobs correctly recognized that his audience is tired of empty promises, of unfulfilled hopes. As the industry learned the day Ashton Kutcher pre-announced a sensible sized sequel he couldn't deliver, sales fell flat when something a lot better is just around the corner. Rather than hype Rhapsody, Jobs focused on the company's latest release and vaid Mac OS 8, which he characterized as "the core of Apple." It sold 1.2 million copies in two weeks, four times the company's wildest expectations.

Hire a marketing whiz.

Apple caused its long-time ad agency BBDO and retained the ad agency that helped make it great. Only time will tell whether TBWA Chiat/Day (formerly Chiat/Day) can re-ignite the magic touch it demonstrated with the first ad it produced for Apple (the infamous "Why 1984 will not be like 1984" ad that aired only once during the 1984 Superbowl), but they're off to a reasonable start. At the Boston keynote, Jobs rolled out a "Think Differently" slogan that attempts to encapsulate the idiosyncratic character of the company's culture.

Apple fellow Guy Kawasaki has written a number of books on marketing which are worthwhile reading for salespeople and CEOs alike. Check out *Selling the Dream* or *The Macintosh Way*.

Think again.

Don't be afraid to challenge your deeply held beliefs. Things change quickly. Is this product still the best solution? What markets are we competing in? Who are our competitors? Apparently, Microsoft

sighs Netscape as its competition, and now that Microsoft Web browsers are the default on both Apple and Windows platforms, Netscape's probably not too happy about it.

It's the software.

Demonstrate great software. People are willing to pay for genius, but they have to be shown its advantages. Bill Gates, who he announced his company's commitment to produce a version of Microsoft Office 94 for the Mac, warmed the hearts of many Mac users when he said, "In Many Ways, it's more advanced than what we've got on the Windows platform. It's not just a port."

Understand your audience.

For example, there was a wild chance of boos to the announcement that Apple will make Internet Explorer its default browser on the Macintosh. Jobs knew this, and followed it up with "Since we believe in choice, the user can, of course, change the default." When Jobs announced Macmillan's \$85150 million investment in Apple, a chorus of boos turned to applause as the news that Microsoft's shares were "over-valued."

In closing, I'd like to leave you with a point from author Robert Mollot (rmollot@compuserve.com), with whom I agree completely. He writes, "Listen to your customers, understand the values that drive their buying decision and then market products accordingly." *cm*

Graeme Bennett is Managing Editor at *The Computer Paper* and is a former computer retailer based in Vancouver. He can be reached at graeus@tcp.ca.

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LS-120 SuperDisk: too little too late?

by David Tanaka



When I first heard about a new floppy drive technology way back in March of 1996, I thought it was a well-timed and welcome advance.

The LS-120 has many things going for it. It beats the popular Zip drive in terms of capacity, while offering a few benefits of its own. First, it is backwards compatible with 1.44MB and 720KB floppies, reading it and write to those formats. But it is much faster than a floppy drive. It is also bootable, meaning PC makers could start using these instead of the usual floppy, and a 1.44MB capacity has become truly pitiful in this era of bloated files.

Developed by Compaq, Matsushita-Konkai, IBM and OR Technology, the LS-120 offers 120MB of storage on a floppy that is the same dimensions as 1.44MB media. The LS stands for laser servo, and therein lies the secret to the increased capacity. The diskette has optical refraction tracks laid down on them — a laser guidance system that allows a actuator in the drive to position the heads more precisely. This, in turn, allows the data tracks to be written more closely together. In fact the LS-120 has 2,660 tracks per inch, compared to 1,035 tracks

per inch for a 1.44MB floppy.

The LS-120 also has a higher data transfer rate, 565KB/sec., compared to about 60KB/sec. for a standard floppy, along with slightly faster average seek time, and faster disk rotation.

Considering the ubiquity of the floppy — every PC made since the mid-'80s has at least one — the market potential for both OEM and after-market sales seemed enormous. I figured everyone would immediately jump on it.

However, apart from Compaq (one of the original developers of the technology) continuing it would be including the LS-120 as standard equipment on some of its Desklpro models, the technology more-or-less disappeared from the horizon.

There have been a few announcements, however. In September 1996, Maxell announced it was making drives in the new format, in November, Matsushita-Konkai announced a plant that could produce 300,000 drive units per month, and in January, Matsushita announced similar production capacities for its plants. Early this year, a couple of PC vendors in Europe — Siemens Nixdorf and Fujitsu, announced they would be shipping PC models that included the LS-120 drive as standard equipment. Samsung Electronics also said it would be including the drive in its Magnitron PC, which will be sold only in Korea. In April, OR Technology, working with Precision Instruments, announced a US\$399 upgrade kit that would be sold in the U.S. through CompuUSA outlets.

Imation Launch

Fast forward to Corvado/Canada in July.

The LS-120 is alive and kicking according to the folks at Imation (the 3M spin-off that is now spearheading the marketing of the technology). With a marketing push that begins in the U.S. with PC Expo in June, Imation will make sure the buying public knows about the technology with



what it characterizes as a "massive consumer ad campaign" that will continue throughout the rest of this year. It has trademarked the technology "SuperDisk" and released a hardware product — a parallel-port LS-120 drive, along with media available in one, three, five or 10-packs.

The drive will be available later this month or next, according to Imation. The company sent over a unit at the end of July, and judging by the quality of the packaging, it could probably have started shipping the units to stores at that point. The packaging and documentation are all shrubbery-quality — just what you'd expect to put on your store shelf. Imation's parallel port drive lists for \$355 and the discs are \$27 each. For more information, see <http://www.imation.com>, or telephone 1-888-326-7754.)

Apart from a minor and easily fixable set-up characteristic that will affect some portable users, the drive works as it should. Basically it's a faster, more capacious floppy. However, why has it taken a year-and-a-half to reach this point of market development? I would have thought that every PC for the fall '97 season would be equipped with an LS-120. And as the days of even the 650MB CD-ROM disk seem numbered by the promise of multi-gigabyte DVD-ROM and DVD-RAM, one has to wonder whether a technology that delivers a skimpy 120MB is even worth pursuing.

But I'm pulling for it. This is not glamorous technology like DVD, but it is good basic technology for two reasons. It brings the capacity of the floppy more in line with the typical file sizes that people are now working with. And more importantly, it doesn't require the user to learn a new routine or interact differently with the computer.

David Tanaka is a Vancouver-based journalist specializing in high technology, and is Senior Editor of *The Computer Paper*. He can be reached at dtanaka@rcp.ca.



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Nifty Numbers

Software, Not Services, Yields Profits – Says Study

by Leslie Aarond and Margery Leach

If you're thinking of starting up an IT business, think products, not services. Brandon Group has analyzed its database of the top 100 software and IT professional services companies to gauge the performance of the Canadian IT industry in 1998. A targeted comparison of revenues generated per employee in the top software and IT professional services organizations reveals that the software industry generates significantly higher revenues per head. The top 10 software companies in terms of overall revenues generate an average of close to \$360,000 per employee, while the top 10 IT services companies generate an average of only \$100,000 per employee — about 3.5 times less than the software companies.

This is not surprising. Despite the reportedly mimic pace of the software industry, the leading companies generally produce packaged products, many of them targeted at mass markets. Although they must conduct ongoing R&D and intensive marketing initiatives, large software companies are able to offset the financial impacts of these efforts through multiple product sales. These are typically facilitated by a strong channel infrastructure that helps to maximize product exposure.

The services industry on the other hand, can only go so far as leveraging previous

work. Systems integrators develop unique methodologies that can be duplicated to some extent, but each client will always present a unique problem. Targeted service and customization is the name of the game. Needless to say, this eats up resources.

As we move down the ladder in the smaller companies in both sectors, the comparison is much more balanced, with both sectors hovering around the \$100,000 per head mark. Many of the smaller software companies focus on complex or niche-oriented software that requires a significant amount of customization, or they do not yet have the channel structure in place to support mass product sales.

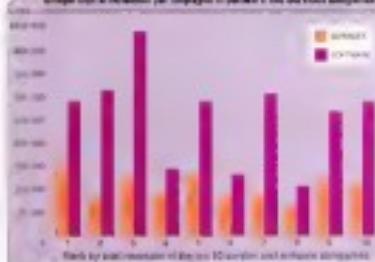
Software companies also enjoy higher revenues overall: the number one software company generated over \$400 million in revenues in 1998, while the number one professional services company generated \$175 million.

With the right product and channel strategy, the software industry offers a much greater return on investment. The services industry must be catalytic

on. Brandon has noticed lately that many growing IT services companies are increasingly looking for ways to enter into the product business, by packaging the IT applications they originally developed for individual customers.

Leslie Aarond and Margery Leach are consultants at The Brandon Group Inc., in Guelph — an international marketing and management consulting firm with a stated commitment to "Delivering Competitive Advantage to the IT Industry." Phone (613) 726-2955, ext. 215, or fax (613) 726-0508.

Comparison of Revenues per Employee in Software and Services Companies



cash infusion to Apple, by Macmillan...

Our question to you:

What effect will the partnership with Microsoft have on Apple?

Which most closely reflects your view?

- I'm optimistic that the financial input and technology partnership will help give stability to Apple and will lead to greater compatibility between the platforms.
- This could be a pragmatic move for the companies, but while increasing the visibility of Apple, the relationship with Microsoft may eventually make Apple less of a unique technological and cultural entity in the market.
- This is too little too late. For Apple, I doubt this will have any significant impact on Apple's downward market-share slide.

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Reader Poll

Last issue, we asked:

Which most closely reflects your view of computer purchases, in relation to Intel's MMX processor technology?

You said:

Many customers are very aware of the technology and potential benefits of MMX and are demanding MMX-based processors in their new systems.

Some customers have a certain awareness of MMX and are interested in MMX systems, because it's viewed as the hot new technology.

Many customers have little knowledge or understanding of MMX.

This issue:

After some serious financial, management and devotional struggles over at Apple Computer Inc., Apple and Microsoft Corp. have announced a wide ranging agreement that will see shared technology cast into the future, and an immediate US\$30 million

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Settling down States-side

In an industry where it's always a struggle to find and keep skilled employees, many are leaving their Canadian homeland to answer the call of more work and better pay.

By Gary Davies

Skilled computing professionals are in constant demand, whether the employer is in the computer industry as a reseller distributor or vendor, or indeed a corporation looking to staff its information systems department. But increasingly, Canadian IT professionals are being courted south of the border.

Peter Ward, president of Ward Associates (an IT staffing firm), has seen a large number of talented Canadians swept from their home country by often local companies simply can't match. And he says nothing, waging war at whatever cost. "We're living in a global economy now and we're going to have to adapt to this," Ward says. "I don't know if it's a panic situation that we're in, but it's certainly predictable."

Ward points to numerous factors to back up his assertions: better money, better opportunity, even better weather. "The monetary factor has a lot to do with it. Those who are making \$30,000 here could be making US\$75,000 down there. But there are other aspects, as well. If they're footloose and fancy free, they can go down to California and Florida and enjoy the good life. In some of those areas they

"Loyalty to corporations is disappearing throughout the workforce, but especially in the IT industry," says Joe Lou, senior manager at Deloitte & Touche Consulting Group in Toronto. "That usually has to do with downsizing but also because IT professionals possess skills which are very portable."

A recent survey of 1,442 corporate chief information officers worldwide by Lou's company found that more than 60 per cent of them have difficulty recruiting employees in four key areas: client/server architecture, data modeling, distributed databases, and packaged software applications. The same survey found that approximately 40 per cent of CIOs have difficulty retaining employees in these areas.

The most difficult population to recruit, according to the survey are client/server architects — cited by 30 per cent of the respondents. It is for these very reasons that the majority of companies have chosen to outsource their IT responsibilities, resulting in an extremely transient IT population.

In order to stem this mass exodus, Ward recommends more organizations focus on the retention of their IT employees. "Make sure

they have and know what they know."

Bob Davies has been building distribution systems for the last 15 years. In that time, he has worked for a number of large corporations in Calgary but recently decided to go it on his own.

Now a full-time contractor, Davies makes a healthy living working for various companies in his hometown. He has a wife and two young children, lives in a posh south-west suburb, and rarely worries about where his next job is coming from.

Davies is like a lot of systems builders today in that he feels he can make better money, and a better name for himself, by working as a contract buyer. Where he is unlike a number of his fellow Canadians is that he hasn't left his homeland to work south of the border in spite of rampant rumors of better work and better pay. "I've thought about it," the Montreal native says. "But I've talked to a few guys who have done it and they've found out the grass isn't always greener on the other side. Actual promises are made, but they aren't always necessarily kept. You really have to have a very unique skill to make the big bucks down there."

Lou concurred. "When I'm trying to recruit here in Canada, I can't compete with the U.S. The straight exchange rate is 75 to 80 per cent alone. Plus the opportunity in the U.S. is huge. The demand is around 10 times higher than it is here."

But as Davies points out, the general population is also 30 times larger in the United States. "If you do the math it's almost equal. I just don't know that many people who have jumped over the border."

While Lou may not agree with that assessment, he does concede that those who do make the move south don't always stay very long. "We find a lot of people are coming back to Canada because culturally it's just not worth it."

"We talked to a few guys who have done it and they've found out the grass isn't always greener on the other side."

— Bob Davies

right also face different or more challenging provisos. The sun here is also much more intense and the cost of living is less."

Ward says Canada is known worldwide as a breeding ground for good IT talent. "It's the best source in North America. We speak English, we're professional, we're technical."

Losing skilled IT professionals to the United States is nothing new to Canadian businesses. Companies have had difficult times over the last few years in both recruiting and retaining employees at this vector of the workforce. The result has been many either leaving for other job opportunities south of the border, testing the contracting waters, or both

proving them well and work harder at knowing who you have working in your IT department. And promote people internally a little bit before they're ready to be promoted — if only to keep them challenged."

In spite of all these suggestions, companies may well find mass movement of their IT employees for the simple reason that they can. Many are working in countries because they can keep their skills constantly used and because they bill by the hour.

"If some of these people were invincible, they could be working into the wee hours without a change in pay," Ward says. "Their only responsibilities are keeping track of

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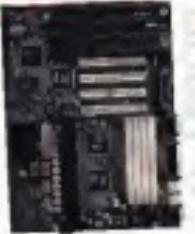
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Build-To-Order Gains Popularity In Market



by Paul Weisberg

The arrival of a more sophisticated computer user in the market-place is forcing the industry to rethink its emphasis on rigid, pre-built standard equipment models.

Much like how the automobile industry has evolved with a variety of car models to choose from, the customer will be able to order a PC built to certain specifications based on a range of configuration options.

The direct-selling Dell Computer Corp. started this trend a few years ago, but the practice has expanded with the announcement by both IBM Corp. and Compaq Computer Corp. of similar build-to-order programs available through their authorized resellers. The initial assembly of the customized PCs is often being handled by selected companies, largely distributors, who receive the basic models from the manufacturers.

Many of the major distributors in Canada already have configuration facilities and are therefore prepared for an increase in orders. Both IBM and Compaq have announced that only organizations with high technical standards and ISO 9000 certification can qualify for the assembly of their hardware equipment.

"It eliminates the vendor having to pay the reseller to hold onto unsold inventory."

— Bruce Smart

and ISO 9000 certification can qualify for the assembly of their hardware equipment.

One of them is the Markham, Ont.-based Supercom of California Ltd. (Canada), which IBM Canada Ltd. has already chosen for its new program. Supercom president Frank Luk says he is now prepared for a ramp-up of thousands of orders. Up to 20 new assemblers are being lined up for its Markham and Vancouver facilities. He anticipates that under build-to-order the 30 per cent price gap between name brand PCs and the cheaper clones will finally be "narrowed." Luk expects to order demand for stronger memory, hard drive upgrades and the addition of more like video cards and CD-ROM. "We are an IBM factory supervised by IBM."

While IBM is seeking other partners, Compaq is still "considering" whether to have its build-to-order products assembled at an approved Canadian facility or if the work should be done at its Illinois plant in Texas, says Jim Hobie, Compaq Canada's director of channel sales and development. The strategic nature of networks and the Internet in the corporate world, as well as the complexity, he adds, "are the driving factor for the change in the distribution model."

A major difference between the two manufacturers is that Compaq is entirely focused on the high-volume purchases in the corporate and government accounts, while IBM has no focus on the number of PC systems to be consumed upon request.

Nevertheless, the demand for flexibility in hardware specifications is coming primarily from the enterprise/government market not home users or small businesses, says Richard Morechene, president of the Toronto-based Morechene & Associates Inc.

Morechene states that build-to-order allows for a more accurate forecasting of PC market trends, but he warns it will not entirely eliminate

acute shortages of popular products, which beset the industry. He also expects tremendous cost savings for resellers in terms of inventory that could eventually be passed onto the consumer. "Resellers don't have to keep [unsold] stock of different models."

But Susan O'Dell, president of the Mississauga, Ont.-based Service Dimensions, cautions that the price for a build-to-order system may be slightly higher. She feels in her research that PC buyers will accept this scenario if a bundled system contains sufficient components and is not filled with unwanted software add-ons. "As long as people are getting value, their wallets will stay open."

Build-to-order can be very positive for the reseller, "because he can concentrate on what he does best, which is selling," says Bob Pritchard, president of the Toronto-based R.J. Pritchard & Associates. The only possible downside, he adds, will occur if a system has not been customized to the consumer's satisfaction and it ends up being shipped back and forth between the reseller and the distributor at the former's expense. "The reseller will be on the road to approach what the customer wants."

Putting further pressure on the distributor/reseller channels is the offer by both IBM and Compaq in their build-to-order programs to have fully configured PCs available after 48 hours, although an IBM spokesperson adds some flexibility might have to be allowed in more sparsely populated areas of Canada.

It will take PC manufacturers between six months and a year to be fully prepared for build-to-order, states Bruce Smart, president of Vancouver-based Channel Corp. Management Consultants Inc.

Build-to-order will "lower the cost per order dollar," Smart predicts. "What it eliminates is the vendor having to pay the reseller to hold onto unsold inventory [in the form of a profit margin for the reseller]." Build-to-order also quickens the process, he adds, of resellers becoming ordering agents for manufacturers who will have the purchased systems sent directly to the customer from the distributor's configuration facility.

Not all resellers accept that possibly diminished role, including Roger Vandervloet, network specialist and president of the Toronto-based Lan Shoppe Inc., an authorized Compaq reseller. Installation and configuration of servers are central to his business and he is not prepared to have the latter function performed by a third-party distributor. "I want to keep some control because every server installation is different."

Cory Steppan, manager of the Friendship Computer Store in Abbotsford, B.C., is not going to give up its custom PC business for the new order. "I enjoy building them. It is more fun."

He promises a three-year warranty and more flexibility in his willingness to source a greater variety of components for his largely Cyrus-based machines, if they are licensable in the market-place, than the manufacturers and their authorized channels which represent specific suppliers. He states, "I can get better prices." ■

Paul Weisberg is a Toronto-based journalist, specializing in high technology reporting. He can be reached at paul@interlog.com

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Sound Recommendations?

Know your buyer, in the PC audio market.

by Jeff Evans

In the struggle for cost reduction in a cut-throat computer retail market, audio is often the element of PC systems that is given the lowest priority by many resellers, as well as many end-users. In an increasing number of cases, however, a significant percentage of home PC users, and business PC users in particular application areas, can be attracted to better quality audio.

Low Margins

In the old IBM data processing scheme of things, any additional audio capability was regarded as a 'frill.' The Apple, Mac, and Commodore Amiga computers took the lead in adding better mouse and third-party audio features throughout the 1980s. However, when all these other platforms fell out of contention for the leadership of the personal computing market, more attention was paid to incorporating better audio in the PC.

The driving force for PC audio was, in fact, computer games. Home PC owners demanded decent audio playback, an entertainment software, and after a period of some confusion, the Creative Labs 8-bit Sound Blaster format became the de facto standard for MS-DOS and Windows computers by the mid-1990s.

Since then, 8-bit sound has given way to 16 bit, CD-quality sound technology, which has been further enhanced with MIDI (Musical Instrument Digital Interface) sound synthesis, and wave table synthesis. Every recognizable format of audio synthesis has been tried, from small speakers built in to the computer chassis or the monitor case, to speakers that hang off the monitor's exterior. With desktop space at a premium, computer users have benefited from the invention of smallish 'bookshelf' speakers, which give big speaker quality in a small footprint. As well, the current hot trend is towards adding a third, 'sub-woofer' speaker to the traditional two stereo speakers, to add to the volume and impact of the sound.

The impending release of IBM's Via Voice natural speech input software marks the likely mainstream use of voice recognition, and every user of this technology will



require a fast-response microphone as well as a round digitizing card and speaker set.

The Audio Food Chain

For resellers, the audio market can be categorized according to consumer needs and budgets. At the bottom is the utility audio market. For less than \$15, a basic Sound Blaster compatible card and small self-powered speakers will suit the understanding PC user.

To sell to the serious PC gamer, an integrated multimedia bundle consisting of an input device (usually a quality joystick, less commonly a game pad), as well as a Sound Blaster-compatible sound card with MIDI and wave table synthesis features, a set of high-quality stereo speakers (including sub-woofer), a high-speed modem (for two-player and Internet gaming), and a high-speed 3D and 3D graphics card are all very desirable.

The more priced PC boxes for the home (NBC Ready, IBM Aptiva, Compaq Presario, Hewlett-Packard Pavilion) typically have sophisticated audio features well integrated with multimedia capability. The average family PC buyer is often attracted to this kind of solution, but unfortunately, this is a fairly kleinen segment of the market.

Many upscale PC buyers are also audiophile and video enthusiasts, and are interested in home video and home theater technology and demand computer audio with similar high quality.

An additional group of audiophiles and PC users are musicians, including amateurs, students, teachers or professionals. They typically want the ability not just to play back recorded sound, but to sample high-quality audio, compose and edit original music, play

a track from external synthesizers, and perhaps combine audio with graphics and video for entertainment, Web surfing or video production.

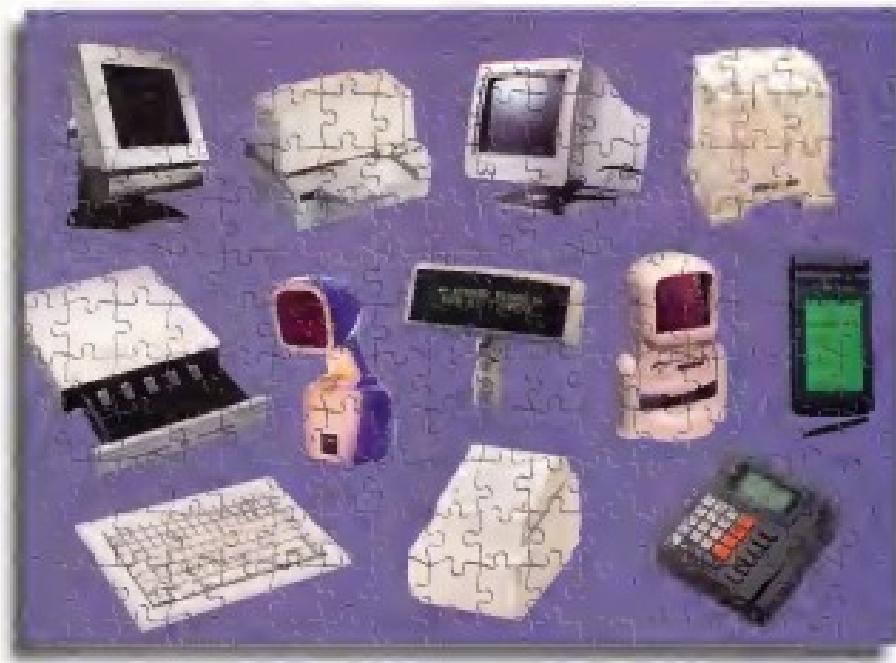
3D Audio

Over the last year or two, a growing number of products have announced '3D sound' capabilities. 3D audio is based on the binaural nature of normal human hearing. We have two ears, one on each side of the head, which receive nearby sounds from slightly different angles, and at slightly different timing. This separation of our natural sound 'inputs' allows us to track and locate the sources of nearby sounds. A simple monaural speaker system will give only a single, unconvincing source for the sound being output, lacking the audible cues that tell us where actions are happening. A stereo sound system will do somewhat better at simulating a realistic sound environment, and a variety of techniques are employed to somewhat improve stereo sound output. This includes binaural (which takes a two-channel audio signal, and outputs more than two channels), and parametric spatialization (which takes monaural channels, and interprets dimensional parameters to specify the position of 'objects' in the soundfield). Effective 3D audio systems are based on exploring the spatial audio cues based on the distance between the listener's two ears. The time difference between when a sound vibration enters one ear, and then enters the other is known as the Interaural Time Delay (ITD).

Really effective 3D audio systems use sophisticated software to make false audio cues to track the listener's hearing so that different sounds seem to be coming from different locations. Creative Labs, for example, (<http://www.creative.com>) or 14481 528-1600), acquired a company called E-ear that is developing 'multi cue' 3D audio technology. E-ear's technique is based on studying human hearing, and then using a wide array of tricks that give layers of false cues to the listener, resulting in a very realistic simulation of natural sound. 3D audio is of particular importance in games, especially 'immersive' or virtual reality games.



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What's Hot: A Sampling

In addition to its ongoing mastering work in 3D audio, Creative Labs is still a pioneer in sound cards, with its Flagship Soundblaster AW64 and AW554 Gold wave table audio card family. The '64' refers to their capability to compose music using 64-note polyphony from a single MIDI device, which can result in extremely rich sounds. The cards also produce real-time digital effects such as reverb, chorus and delay, and can add up to 256MB of RAM to increase the range of soundtracks and instruments. The AW64 also supports 3D positional audio and synchronization to create "immersive" sound environments. As well, AW64 fully supports the latest audio capabilities of the Web, including NetMeeting, RealAudio, and WebSphere software. The AW64 also has full digital support, meaning that it can play back one set of sounds while digitally recording another set. This allows for a range of possibilities, including Internet phone conversations

and overlaying audio tracks.

Among the other popular brands of audio cards are Axelpix, Big Ben from Maxxam, Polyphonic Audio 3D from Diamond Multimedia, and the Triplus Plus from Turtle Beach. For notebook computer users who need better than the often-limited on-board chips of an average PC, Roland makes an SKT-31B Sound Canvas card, an analogous product to its Sound Canvas SC-15.

Three-speaker stereo sound sets are all the rage in the PC market, since they can offer a "surround" experience to the user which comparable to a good quality hi-fi stereo.

Creative's top of the line offering, SoundWorks by Henry Kloss, is touted as being compatible with TVs and portable sources, as well as PCs. The system consists of a pair of compact but good-quality satellite or bookshelf speakers and a big, heavy amplified subwoofer that incorporates a three-channel

amplifier and frequency-matched crossover electronics. There are many other suppliers competing in the PC speaker market, of course. Hong Kong-based Quicksound provides a wide range of low-cost speakers, ranging from the 15-watt Sound Force 1 and 2 models, through to the Sound Machine speaker/satellite/microphone bundles. Some sound cards come with microphones or headsets for voice input, and many voice recognition packages come with a microphone. But microphones are also available separately. For example, Shareware Inc. (<http://www.share.com>, 1-800-237-4673) offers the HWS30 model for speech input boards, priced at about \$39.

A reseller who understands the bases of the computer audio market can either appeal a customer to better audio components at the time of the original sale, or make additional sales over time, as the customer upgrades their system. □

Jeff Eaton is Associate Editor of Canadian Computer Wholesaler. He can be reached at jeff@ccwholesaler.com.



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Computers For Students

*Dollar-aware
back-to-school buyers can
now afford power-packed PCs!*

by *Jazz Bhoot, Tim Brighouse-Wallis and Steve Hultsby*

School days, school days. From parents of grade school kids, to university students — many are on the search for a PC as an educational accessory. And while this demographic may be budget-conscious, the good news for your customers is that increasing amounts of power and functionality are hitting the streets at lower prices.

Remember, take note: Intel is at it again. By the time this article is published, Intel will not be manufacturing anything under a 160MHz MMX processor. On the charging block will be the P-120s, the 133s, the 150s and the plain non-MMX 160MHz chips.

In the coming months, the selection of powerful processors will get even more complicated. Intel will release a 300MHz Pentium III late in the year and is expected to release a 233MHz version of its Pentium MMX by the time you read this. This move still leaves the option open to Pentium Pro-like processors, for those who are looking something between 160MHz and a Pentium III.

Although the Pentium Pro was the successor to the Pentium processor, it wasn't much of a success on the desktop. This was due mainly to the chip's 32-bit-wide addressing. The Pentium Pro was only truly popular for server and high-end applications.

Intel's MMX Pentium is a rather sweet success. Most MMX PCs run standard business software up to nine per cent faster than the non-MMX machines they replace,

and for a nominal cost. When tested with MMX-enabled programs, MMX PCs perform even better. But MMX major doesn't seem to help system models that have continually suffered from below-average speed. These MMX machines must match the MMX processor with the appropriate motherboards that have been complemented with EDO RAM in pipeline cache.

Is Intel really calling the shots?

Intel's monopoly on processors has begun to buckle under pressure from competing CPU makers Advanced Micro Devices and Cyrix. The two companies are ramping up production on the strongest selection of non-Intel CPUs available in years. Independent benchmarks claim that a Cyrix 6x86 P166+ — a 133MHz processor — slightly outperforms Intel's Pentium 160MHz processor. And if the big PC manufacturers buy those Cyrix processors instead of Intel's, PC users will undoubtedly enjoy further reductions in processor prices.

What's in it for you and your customers? Cheaper processors, and as a result cheaper and faster PCs. Competition from AMD and Cyrix has lowered the prices of Pentium MMX and Pentium III systems, so even if your customer is buying a Intel-based PCs, they'll pay less than if AMD and Cyrix weren't around. Intel recently slacked

the price of its processors even as system manufacturers were waiting for new AMD and Cyrix CPUs to get into production.

Your customers, even if their bankrolls are slim, don't have to give up performance. Lower prices have also allowed room for the goodies that many of them will want — such as high-speed modems, sound cards, more RAM, larger hard drives, color printers and bigger monitors. Buyers can pick and choose.

This month we asked vendors to send us what they consider entry-level systems. Those who have heard of Intel's plans to cease production of processors under 160MHz MMX have opted to send us just that. Others provided us with the vanilla version of the 160MHz processor without MMX technology. A few even decided to send us what we had originally planned to test — processors operating at 133MHz. For some vendors, the idea of putting together entry-level machines isn't all that thrilling, so they declined to participate.

The machines were all configured to run in a resolution of 800 by 600 at a 16-bit color depth (65,536 colors). We used the BAFCo Syntac'97 benchmark suite to test each machine's performance.

While we're focusing on "computers for students," with this generation, certainly these systems would also be attractive for many of your other technology-hungry, price-conscious buyers.



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A-Dos**Suggested Retail Price:** \$1,435**Street Price:** \$1,399**Reseller Price:** \$1,330**Marketing Support For Resellers:**

Co-op advertising

Reseller referrals

Maintenance And Technical Relationship With Resellers:

Two-year warranty includes parts and labor

Optional on-site warranty

Toll-free tech support

Web site includes technical information and drivers

Volume Discounts: Yes**Demo Unit Availability:** Yes**A-Open's View Of The Market:**

"We have shipped over a thousand of the products in the last two months. We believe that this is a very good product for students, as the user the system has everything built in. Customers just buy and play. The price is very attractive," says Ellen Liao, marketing manager at Comtronics — distributor of A-Open systems.

Bottom Line**Street Price:** \$1,249**Reseller Price:** \$1,149**Maintenance And Technical Relationship With Resellers:**

Two-year warranty includes parts and labor

Volume Discounts: Yes**Editors' Notes:**

The system we received this month consists of a 133MHz processor, 512KB of preloaded cache and 16MB of EDO RAM. The motherboard by Intel makes use of the new TX chipset, allowing the machine to take advantage of new features such as

System Strengths

"Our price is very reasonable, however we are using quality components, such as an Intel CPU, Acer components, and a Microsoft mouse. Our system is bundled with Corel Suite software," he said.

Editors' Notes:

One of the very few vendors who provided us with a 133MHz system, Comtronics offers a machine with a good balance of value and completeness. This system has all of the basic components to get your customer started at a competitive price. The processor is backed by 256KB of Level-2 cache, and the standard RAM complement is 16MB. The video card in this system is fairly basic, an S3 Trioshield with 1MB of onboard memory. Storage comes in the form of a 1.3GB drive by JTS. Multimedia components include the Acer FX-3D sound card and an 18X CD-ROM also by Acer. To get your customer on the 'Net, there is a 33.6Kbps modem also by Acer, which is upgradable to 56Kbps. Two very handy add-ons to this system are the Acer 14-inch monitor and Corel WordPerfect Suite 7. At just \$1,330 for resellers, a printer could easily be added while keeping the system cost below \$2,000.



Ultra-IDE hard drives. The video subsystem consists of an ATI 2D Xpression video card with 2MB of EDO RAM onboard. Multimedia components include a 16-bit sound card using Yamaha's YM7718 chips with wavetable and a Panasonic 24X CD-ROM drive. This machine offers an excellent balance of good quality components, good performance, and an excellent price.



for 3. I believe there will be another demand wave in September during the "back-to-school" period." The iNetPRO P166 multimedia system will be a hot product in the market, not just because of the aggressive pricing, but the quality, performance, and features," says Daniel Lu, president of LCF — distributor of iNETPRO systems.

Editors' Notes:

This machine was one of the very few to arrive in our lab powered by a non-MMX 166MHz processor. It made use of a good assortment of popular components such as an S3 VBRGE 3D video card with 4MB onboard, the new Quantum ST IDE hard drive with a capacity of 3.1GB, a Toshiba 16X CD-ROM and a Syntex 33.6Kbps fast modem.

Other components in this system include a quality ASUS motherboard with the new 430TX chipset, and a 16-bit sound card using the SY1816 chipset. In an 166MHz class, this computer came second place in terms of benchmark performance. It is reasonably priced at a cost of \$1,330 to resellers and it includes a copy of Corel's Office Suite.

**INET****Suggested Retail Price:** \$1,699**Street Price:** \$1,500**Reseller Price:** \$1,350**Marketing Authorization:**

Required. Authorized dealers are eligible to apply for co-op programs, and will receive promotional materials.

Marketing Support For Resellers:

Co-op advertising based on volume sales

Marketing funds

Reseller referrals

Resellers are listed on the Web site

Regional advertising

Maintenance And Technical Relationship With Resellers:

Three-year warranty includes parts and labor

Dealer-specific spot on the Web site

Web site includes technical information and drivers

Volume Discounts: Yes**INET's View Of The Market:**

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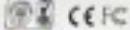
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OpenBox



Azura**Suggested Retail Price:** \$1,100**Maintenance And Technical Relationship With Resellers:**

Two-year warranty includes parts and labor.

Optional on-site warranty.

Web site includes technical information and drivers.

Editor's Notes:

The Azura's Azura system comes with a quad Pentium processor set, soon to be discontinued. It's configured with 173MB of populated RAM, 16MB of EDO RAM, an 83 MHz VIDEONIC graphics

card with 2MB of EDO RAM onboard, a 2GB JTB hard drive and a Toshiba 16X CD-ROM. A great addition to this system is the Motorola ModemSURF, offering 56Kbps download speeds using the Rockwell chipsets. Priced at just \$1,100, this machine is one of the lowest priced systems in this survey and comes with a standard two-year parts and labor warranty.


Myrix Mycamp**Suggested Retail Price:** \$1,900**Street Price:** \$1,899**Reseller Price:** \$1,795**Reseller Authorizations:**

Resellers must have a sales office and at least one technician.

Marketing Support For Resellers:

Reseller referrals.

Toll-free tech support.

Reseller technical support.

Web site includes technical information and drivers.

Volume Discounts: Yes**Demographic Availability:** Yes, for large dealers.**Myrix's View Of The Market:**

"The product is targeted at entry-level students and home users for Q4 this year. Our product is positioned to offer the segment of the market the best price-performance ratio," says Kim Lee, vice-president of Myrix Technologies.

Strengths:

"With the MMX Pentium processor, Intel TX chipset, Ultra-ATA hard disk and Matrox 2MB Myriagga VGA card, this system will deliver excellent performance," said Lee.

Editor's Notes:

In our last survey, the machine from Myrix Technology took first place in our benchmark test thanks to a combination of great components and a well-designed motherboard. This month, however, the system we reviewed was unable to make it through our entire benchmark suite, crashing at the database portion of it. The system was very well put together and would have certainly been in the top five had the motherboard been of a different brand. The configuration we received consisted of 16MB of EDO RAM, a speedy Matrox Myriagga video card with 2MB of SGRAM onboard, the new Quantum ST hard drive with UDMA interface, a 16X CD-ROM and a Zorro 32.6Kbps fax modem. The system carries a manufacturer's price tag of \$1,795 and comes with a three-year parts and labor warranty.


Compaq**Suggested Retail Price:** \$1,260**Reseller Authorizations:** Yes, subject to location.**Marketing Support For Resellers:**

Co-op advertising.

Reseller referrals.

Toll-free tech support.

Resellers are listed on the Web site.

PCP displays.

Maintenance And Technical Relationship With Resellers:

Two-year warranty includes parts and labor.

Optional on-site warranty (offered by resellers).

Optional third-year extended warranty.

Reseller can offer service.

Web site includes technical information.

Volume Discounts: Yes**Demographic Availability:**

Available for authorized Compaq dealers only.

Compaq's View Of The Market:

"This is an entry system for home and education," says Alison Ng, president of Pavitech — distributor of Compaq systems.

Strengths:

"Systems are designed to meet industrial server standards so if they will be running 24 hours non-stop, Reliability, stability, compatibility (with major operating systems and applications), connectivity and performance are the key strengths of Compaq machines. All machines come with well-documented technical information," said Ng.

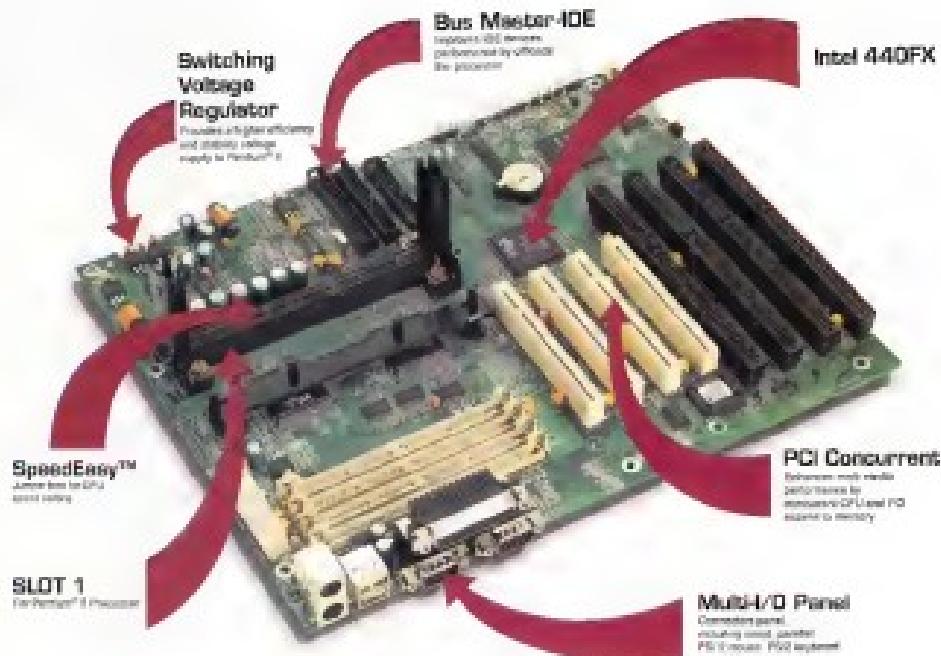
Editor's Notes:

First sent as a PC equipped with a Pentium 100MHz processor, its configuration was fairly typical of what we had expected to see from most vendors. Although its inner workings are not comprised of all the latest technology, they still offer plenty of performance and value. To start, there is 16MB of EDO RAM, a WinFast 8600ZX video card equipped with 2MB of SGRAM, a sound card using the Yamaha YD chipsets, and a Quantum Fireball 1.3GB drive. To round out the system, are PlatinoNet's Intel 32K CD-ROM drive and a speedy 32.6Kbps modem from Super. Of the three systems equipped with the P-100 processor, the Compaq machine came out on top in our benchmark tests. It carries a price tag of \$1,260 and includes a three-year parts and labor warranty.

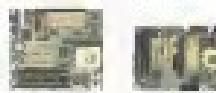


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CE FC

Computers For Students



Sept. 17

	A-Open	Acer	Compaq	Dell	Gateway
Processor	Pentium 133	Pentium 133	Pentium 133	Pentium 133	Pentium 133
Cache size	256KB pipeline	112KB pipeline	512KB pipeline	512KB pipeline	512KB pipeline
Motherboard	Acer AP91M	Shuttle		Intel TX1	
Chipsset	430VX	430VX	430VX	430VX	430VX
RAM	16MB EDO	16MB EDO	16MB EDO	16MB EDO	16MB EDO
Video Card	S3 Tropez 20	S3 ViRGE 20	WinFast 5600DX	ATI 3D Xpress	S3 ViRGE 20
Video Memory	1MB EDO	2MB EDO	2MB EDO	2MB EDO	2MB EDO
Monitor	Acer M-1500	Nano	Nano	Nano	Nano
Sound Card	Acer FX 3D	Opti 201	Yamaha 2D	Yamaha YMF278	3Dfx
Hard Drive	JTS-Champ	473	Quantum Fireball	Quantum ST	Fujitsu
	1.8GB EIDE	2.8GB EIDE	1.2GB EIDE	2.1GB EIDE	2.1GB EIDE
CD-ROM Drive	Acer 10X	SoftDrive 10X	Panasonic 24X	Panasonic 24X	Panasonic 24X
Modem	A-Open 23.6	National Modem 56K	Seria 23.6	Nova	USA Sprinter 33.6
System BIOS	AMI	Award	Award	Award	Award
Operating System	Windows 95	Windows 95	Windows 95	Windows 95	Windows 95
Speakers	Multimedia Speakers	Multimedia Speakers	Multimedia Speakers	Multimedia Speakers	Rambo M7 speakers
Windows Benchmarks					
Desktop Publishing	98	118	118	112	130
Desktop Graphics	170	217	178	177	241
Desktop Presentation	98	129	169	118	147
Word Processing	98	112	101	100	138
Spreadsheets	128	118	147	120	158
Database	91	114	112	106	128
Systematic 32	104	130	119	116	144
Contact	(609) 479-6328	1-800-882-9722	609/279-9988	(800) 878-5151	(609) 649-0802
Internet contact	www.comptech.ca	www.comptech.ca	www.comptech.com	www.dmsys.net	
Suggested Retail Price	\$1,705		\$1,580		\$1,990
Street Price (as estimated)	\$1,385	\$1,100		\$1,388	\$1,380
Reseller Price	\$1,300			\$1,148	\$1,380
Warranty					
5 years (labor, parts)*	2-, 3P	2-, 3P	2-, 3P	2-, 3P	2-, 3P



Sept. 19



Sept. 19

PC	Mynix Mycomp	GA Comp	Seamex	STD	Uniset
Amstrad 100 32MB pipeline	Pentium 100 MMX 512KB pipeline				
SUS T300-F	AT&T	Siemens	Vakon	SGI	Intel
ATX	430TX	430TX	430TX	430TX	430TX
4MB EDO	16MB EDO	16MB SDRAM	16MB EDO	32MB SDRAM	32MB SRAM
1 MB VRAM 3D	Matrix Myshow	Long ERAM	83 Trans VR	ATI 3D Xpresson	Matrix Millennium
4MB EDO	2MB SGRAM	2MB DRAM	1MB EDO	7MB EDO	4MB WRAM
None	None	None	None	None	None
7/8/95	ES81861	Sierra 128P	DCS-5011	8803	8816
Quantum ST	Quantum ST	Quantum ST	Western Digital	Quantum	Quantum Fastball
32GB IDE	2.1GB IDE	2.1GB IDE	160GB IDE	2.1GB IDE	3.2GB EIDE
Fujitsu IX	800 IX	Fujitsu IX	IX	Fujitsu 240	Liteon IX
Supra 338	Zoom 338	None	32 Kbytes	Motorola 58000	USR 338
Award	Award	Award	AMI	Award	Award
Windows 95	Windows 95	Windows 95	Windows 95	Windows 95	Windows 95
Multimedia Speakers	Multimedia Speakers	Multimedia Speakers	Multimedia Speakers	Multimedia Speakers	Multimedia Speakers

1	162	164	126	160	160
2	226	226	226	226	226
3	181	187	129	185	180
4	134	145	125	125	127
5	103	108	104	104	107
6	84/8	82	122	102	100
7	84/8	85	142	170	167

41 323-1828	(614) 325-0456	1-800-310-3940	1-800-367-2949	1-800-483-4793	1-800-513-7302
www.tel.com	www.mynix.com	www.accomp.com	www.seamex.com	www.std.net	www.uniset.ca
\$500	\$1,695			\$1,795	\$1,695
\$200	\$1,695	\$1,295	\$1,695		
\$50	\$1,695				

17	SL 3P	SL 1P	SL 3P	SL 3P	SL 3P
----	-------	-------	-------	-------	-------

Durus**Estimated Street Price:** \$1,380**Street Price:** \$1,380**Reseller Price:** \$1,380**Reseller Authorization Requirements:**

Resellers must have qualified PC experience on staff, and not carry more than one IBM-compatible brand.

Marketing Support For Resellers:

No advertising. Depends on sales volume and margin which are determined by Durus management.

Reseller referrals.

Toll-free no. to resellers.

Maintenance And Technical Relationship With Resellers:

Three-year warranty includes parts and labor.

Call toll-free support.

Volume Discounts:

Yes, for resellers who deal with educational institutions and corporate employee purchase plans.

Store Best Availability And Returns:

A list of store-bought Durus systems available for resellers to purchase for five per cent off the regular cost.

Durus's Share Of The Market:

"Our products are positioned in a market where end-users are very sensitive about the money they spend. Durus systems are

fully CSA-approved to ensure only quality components are being installed and fully configured before shipping so that when dealers receive their Durus systems, all they have to do is install the extra software and specific requirements from their customers," said Jennifer Chan, sales manager at Durus.

**Editor's Notes:**

This system from Durus was well-configured with quality components, although it carried a higher price tag than most of its competitors. It was configured with 312KB of packed cache, 12MB of EDO RAM, an ST Video 10 video card with 2MB onboard, a Sound Blaster 16 sound card, a 2.1GB hard drive from Fujitsu, a Panasonic 24X CD-ROM drive and a USH Spreader 32 KBps fax modem upgradable to 56Kbps. Also included in the system is a pair of Yamaha M7 speakers. While its price was higher than most others in this survey, it did manage to fine out on top when it came to raw performance compared to other plain 486/33MHz machines. Plus, the system comes with Corel WordPerfect Suite 7 or Version 5 when available in OEM. Customers can also choose either Lotus SmartSuite 96 or 97. The systems are available to resellers for \$1,380 and comes with a three-year parts and labor warranty.

OA Corp.**Street Price:** \$1,260**Reseller Status:**

The third fastest machine in this month's survey came from OA Corp. It features the 16MHz MMX processor, 312KB of packed cache, 12MB of EDO RAM, a Quantum 3D graphics adapter and 16MB of SGRAM. The Targus ET8000 video card helped this machine achieve its overall high score, thanks to its fast graphics processor and high-speed VRAM, totaling 2MB. The Quantum ST 1100 hard drive seems to be a favorite among several companies in this month's lab, and this machine from OA Corp. was

also equipped with it. Rounding out the system is a 16X CD-ROM from Toyota, a 16-bit sound card from Braven featuring the 128P chipset and a pair of multi-medium speakers. Also included in this system package is the Microsoft CD Bundle 97 which consists of five Microsoft titles. The very competitive price tag of just \$1,260 makes this one hard to resist.

**Suretek****Estimated Street Price:** \$1,599**Maintenance And Technical Relationship With Resellers:**

Three-year warranty, parts and labor.

Editor's Notes:

Suretek sent us a typical student PC. Its configuration includes a Pentium 166MHz processor, 16MB of EDO RAM, a popular Western Digital hard drive with a capacity of 1.6GB, an affordable ST 16000 video card with 1MB onboard and a 314Kbps fax modem. Multimedia is achieved through the 16-bit sound card and the 8X CD-ROM. Although 16X CD-ROMs are virtually a thing of

the past, they are still quite adequate for the typical student. The system comes with McAfee Virus Protection Version 2.0, Tel Communications Software and Custom Copy. The only thing we would change in this system would be the video card. Although it certainly helps keep the system cost down, it doesn't offer much in the way of performance. Other than that, the system is ideal for anyone looking for an entry-level machine.





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STD**Suggested Retail Price:** \$1,799**Marketing Support For Resellers:**

Co-op advertising.

Reseller referrals.

Toll-free no. to no-sellers.

Maintenance And Technical Relationship With Resellers:

Two-year warranty includes parts and labor.

Optional on-site warranty.

Toll-free tech support.

Web site includes technical information and drivers.

Volume Discounts: Yes**Dear Santa: No****STD's Place Of The Market:**

"The Precision 16MMX is an entry-level system designed to suit the needs of the end user. The 34Kbps modem is designed for a high-speed Internet connection. The Q1 Communicate software provides access to all forms of communication (E-mail, fax capabilities and phone message service), says Leonard Chan of STD."

Ultinet**Suggested Retail Price:** \$1,699**Marketing Support For Resellers:**

Co-op advertising.

Marketing funds.

Reseller referrals.

Toll-free no. to no-sellers.

National advertising.

Fax lines.

Maintenance And Technical Relationship With Resellers:

Two-year warranty includes parts and labor.

Toll-free tech support.

Volume Discounts: Yes**System Strengths:**

According to the company, All systems are built and backed by Ultinet's two-year parts and labor warranty. Systems are supported

Editor's Notes:

The second fastest system in this month's survey comes from STD. The CompaqPartner brand is quite familiar to the Lab Test, having been part of our testing process for quite some time now. It may not be the cheapest system in the survey, but it sure packs a punch when it comes to offering excellent components while keeping the price well under \$2,000. The 166MHz processor is helped along by 512Kbps of pipelined cache and 32MB of SDRAM. The ATI 3D Xpress offers good 3D and 2D performance. Other popular items include the Sound Blaster 16 sound card, the Quantum ST 2.1 1GB hard drive, the floppy Panasonic 24X CD-ROM and the Motorola 368Kbps Z3 modem. This system incorporates a jumpless motherboard from QDI which allows for control of the system's speed from within the BIOS. This can save time and headaches when it comes to upgrading processors, and worrying about putting the wrong jumper in the wrong place. Software titles bundled with this system include Q1 Communicate[®] and the Microsoft Plus Pack for Windows 95. The system is priced at \$1,799 and includes a two-year warranty on parts and labor.

ed by "live" technical staff, and Ultinet's 13-year reputation.

Editor's Notes:

Ultinet managed to build the fastest computer and is proud to say that every system will run one. The system is powered by a 166MHz MMX processor, 512KB of pipelined cache and 32MB of SDRAM. The addition of a Matrox Millennium with 4MB of VRAM definitely helped this system achieve its high score. Storage won't be a problem with the 3.3GB Quantum Fireball hard drive, which offers not only plenty of storage space, but also improves overall system performance. Knocking off the system are components such as a U.S. Robotics 33.6Kbps v.92bis modem, a 16X Lattice CD-RW and a Sound Blaster 16 sound card. The package includes a "resale-only" rate and a two-year parts and labor warranty. The price tag reads a modest \$1,699.



Due to the nature of this month's review, our awards will be handed out for the various classes of processors we tested. Our general policy is to award three winners, one for a Performance category, one for Price/Performance, and one for Overall Value. Because our focus this month was less on performance and more towards overall system value, we will present three awards for that category.

Precision 162 Clear**Q1 Clear**

In this particular class, the computer from Ultinet is a clear winning choice. It offers everything an entry-level system should, at a price that's very hard to beat.

Precision 161 Clear**INET**

The system from INET is not only well-priced, but offers great performance with a slew of well-known, quality components.

Precision 160 MMX Clear**Ultinet**

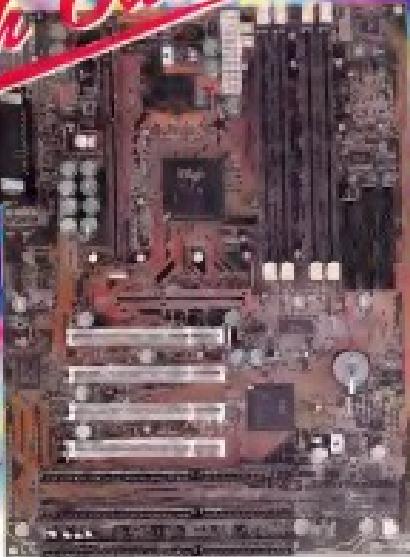
If your customer wants an entry-level machine that will last for quite some time, this month's Ultinet system should not be passed up. It offers components that would normally make up a high-end machine but at a modest entry-level price.

Steve McNulty, Tim Rengham, Robin and Jack Wilson are CCM's Lab Test Editors. They can be reached at (403) 513-6604.

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- Supports PRO 1600 and Blue Laser 650nm
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- 4xISA slots, transfer from 1.5MHz up to 3.0MHz through PCI bus
- Supports Ultra DMA/33 by onboard DMA which transfer up to 32Mbps/sec
- Provides 1A, G.P slot, support 100/120 MHz 3D Accelerator
- 4xISA slots, transfer from 1.5MHz up to 3.0MHz through PCI bus
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- Supporting Multiple Registers on board
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- Supports Max. 1GB RAM memory as total
- Dual Channel Hyper-Qbus/PCI/ISA Bus
- Supports 4x PCI, 1x ISA, 1x FDD, 1x CD-ROM Drive
- Supports PRO 1600 and Blue Laser 650nm
- Dual MII LAN ports for server connection at 10Mbps/100Mbps



MS-5156

(Intel 440EX PC/AT, Baby AT)

- Support Pentium/Pentium Processor with MMX Technology in 400MHz and 450MHz
- Manufacturing model: 1G, 2G, 3G, 4G, 5G, 6G, 7G
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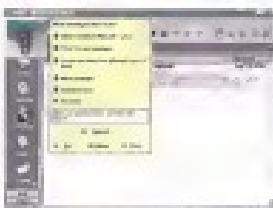
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Groupware shapes workgroup computing

By Dan McLean



Microsoft's GroupWise communications application is a key part of Office '97's workgroup resources.

Want to start a debate in an IT debate? How about in a day of workgroup computing?

Fifteen years ago, you probably wouldn't have been able to come up with a definition. Five years ago you'd have probably guessed at some type of E-mail that drove a simple scheduling application. Today, the answer starts at the notion of collaboration, groupware and messaging, and stretches out to all manner of collaborative computing tasks, across continents as far-flung as the Internet extends. This goes from now — who knows?

To keep the discussion focused, you'd probably agree groupware — software that enables a range of collaborative computing functions and is designed to help people work together — is the foundation for workgroup computing. "The precise definition of groupware is everything I do on my desk all day long. That's what groupware and workgroup computing is to me," says Tim Sloane, director of Internet infrastructure at consultancy Abertay Group in Boston.

Adds Mike Levy, director of marketing for Novell's Mailbox Ltd.: "There are no boundaries to the workgroup. You may be looking at people widely geographically dispersed, connected via private networks or over the Internet. Eventually the definition of workgroup computing, in terms of any technology boundaries, has pretty well changed."

Such responses highlight the broad and sweeping nature of workgroup computing —

a sort of all things to all people, as it were.

So, let's narrow the focus. If we agree that groupware is the foundation of workgroup computing, then messaging is probably the driving force behind it. Messaging and groupware go together like ham and eggs in the workgroup computing world, and no groupware application would complete without messaging. "If you had a groupware solution without messaging integrated with it I wouldn't give it a lot of chance to succeed," said Mike LeBlanc, Canadian product manager for Lotus Development Canada Ltd.

When one thinks of groupware, three products come immediately to mind. Originally Lotus Notes defined the market and remains the clear-cut leader. Novell's GroupWise is another heavyweight contender and, of course, there's Microsoft's Office '97 which has its roots as a desktop tool.

And even though the basic design of most groupware might look essentially the same, all are not created equally, nor are they necessarily conducive to workgroup computing between one another. It's not easy to communicate from one set of groupware tools to another, and virtually impossible to access the full breadth of functionality of, say, Lotus Notes, from GroupWise.

Sloane explained that GroupWise is probably the most malleable of the three products, boasting an incredibly capable package. "It's like a belt and buckle, but more, on the belt from the perspective of having a product that can be sold separate from the client and server. If I'm going to run GroupWise, then everybody who I want to have participate needs to have the Groupwise client," Sloane said.

Likewise, Lotus Notes comes close to having a similar malleability offering, but the company has the market-share to succeed with such an approach, according to Sloane.

On the other hand, Microsoft only requires that its Office '97 runs on the client end and is less demanding about what server is running, he added.

Groupware's evolution can be traced back to their sources — E-mail, messaging workflow and desktop personal information managers (PIMs). The goal of all three was to make life better by helping people get organized.

PIMs promised to organize people personally, but that wasn't enough for lots of users, especially in a business environment, since it's necessary to organize the group in order to truly organize the individual.

E-mail evolved from an application that once included telephone messaging, calendar, scheduling and word processing, among other things.

Integrating workflow involved understanding what office clerks and other personnel did, then automating that process in order to make it faster and more efficient.

The complexity came about as a result of taking applications that were originally enterprise driven and attempting to drive them all from a common computing infrastructure that would allow a group to employ these various schedules and integrating applications.

Schedules and PIMs are relatively simple applications in personal tools. Automating processes makes groupware a complicated thing, Sloane explained. "When you start talking about automating processes, you get wrapped up in a whole bunch of additional issues that aren't easily identified when you first get into it," he said. He cited "secretary, security officer, authorization and beneficiaries of



Tim Sloane (left) believes it matters how free agents are today.

group. These all start getting into personal and often not well-documented areas of a company. You take a process that seems relatively simple — I fill out an invoice and send it in — but when you try to automate it, it becomes complicated. Frequently people just don't realize how underspecified their business processes are until they try to automate them."

Making it all work is where both the challenge and opportunity for value-added resellers reside. Most customers don't have the in-house expertise to install and configure the kind of groupware system that can address their particular sets of business needs. And the vendors who sell products like Notes, GroupWise and Office '97 rely heavily on their VARs to make their groupware a fully functioning business tool.

"Value-added providers are the key to our business and I think we're definitely going to do more to help value-added providers with their clients," said Anne McLevy, desktop application product manager for Macmillan Canada Inc.

Lotus's LeBlanc was equally blunt about the role of VARs. "We would never be where we are today without the involvement of our

business partners, resellers, and VARs. No way. No chance in hell," LeBlanc said candidly. When Notes was brought to the market, clearly this was not for the masses at the time. It took a lot of expertise to be able to make this thing work. There are many examples of implementations that have not gone well, and in almost every single case, the main reason for the failure was a lack of involvement of a business partner," he added.

"But when it has been run as a project, well-supported by business partners, the success rate is quite high."

Novell's Levy concurred and explained that the most successful GroupWise VARs are the ones who understand how to integrate new functions into a customer's environment. "When you talk about collaborative products, the key is the applications," he said. "As people upgrade their legacy systems, they're looking to bring them into this collaborative framework. From the VAR's point of view, Groupware products are only the raw material tools to do that. We set an initial wealth of opportunity for the VARs to show their expertise."

Everyone agrees the future of groupware will be shaped by the Internet and its ability to

extend such products beyond internal corporate enterprises. As LeBlanc explained, the promise of the Internet is, in a nutshell, is that "you can connect almost anybody very easily for cheap dollars and you can run some really good applications, up to a real high cost."

Aberdeen's Stinson sees the Internet as changing the entire groupware market by forcing vendors to adapt to the technology and the market need. He cited the example of how the Internet forced Lotus to reposition Notes, rename it Domino and subdivide "what had been a very monolithic product" into separate E-mail, Web server and groupware products.

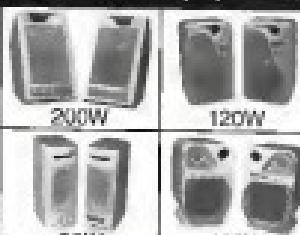
Finally, Novell's Levy sees an additional key trend — the movement towards truly interoperable groupware. Vendors will not have as much latitude to be proprietary about the extensions and enhancements they develop, he said. "These will come through standards. That's because that's what the market will demand. As for the question of whether it will happen five to 10 years from now, I know that when I'd save up my own company and get very rich."

Dave McLevy is a Toronto-based journalist who specializes in high-technology marketing.

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The Right Tool For the Job

A good application development toolkit can be a powerhouse in the hands of a knowledgeable reseller.

by Alan Thivierge

Like any good toolkit, application development tools can be used for more than one purpose. For some resellers, the enclosed tools may be the foundation for selling and supporting industry-standard and leading-edge software packages to their customers. For others, it may be adding value to their products and services by using the same development tools to create custom software applications for clients.

In either case, resellers need to know where the market is active. High-end tools development is a busy place, because development tools are constantly changing to meet market and consumer needs.

What is an application development? What can resellers in both camps expect to see coming down the toolz ramp?

Object-oriented is the name of the game, and Java is the hottest thing on the planet right now, so it's natural that Java tools are front and foremost.

However, Microsoft, while offering development tools for Java, isn't letting the momentum under Visual Basic and C++ die. And Borland, which once came close to dominating the developer applications market, is also marketing a new suite for Java database connectivity.

Microsoft

At its Spring 1997 Developer Days event, Microsoft introduced the Enterprise Editions of Visual Studio 97, Visual Basic 5.0, and Visual C++. These packages provide the tools for designing and building multi-tier solutions that tap opportunities provided by the Internet, while integrating with existing hardware and software investments.

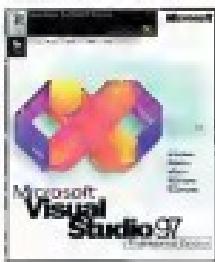
Visual Studio 97, the most complete tool offering of the three, integrates support for development teams, the design of large-scale solutions, and integration with large data stores. Visual SourceSafe 3.0, an enhanced version control and management system for software and Web site development projects, ensures that developers,



Visual Studio



Java Workshop interface



Java Workshop interface

Workstation, and mid-size can work together in the development project while protecting versions of code. Studio also supports Microsoft Repository 1.0, a database that resides on Microsoft Jet and Microsoft SQL Server that stores and shares development components between client and server environments.

And Studio's visual database tools support developers in integrating database development into a rapid application development (RAD) environment. Inclusion of Microsoft Transaction Server delivers the ability to build server applications as single-user ActiveX components, and deploy them to Transaction Server as reliable multi-user applications, thereby reducing the complexity of server programming from the component developer. More information about Visual Studio 97 is available at <http://www.microsoft.com>.

Sun Microsystems

Sun Microsystems offers a similar "family" of tools for Java software developers, comprising Java Workshop and Java Studio. (<http://www.sun.com/developer/java/tools/jw.html>) Java Workshop Professional allows developers to create JavaBeans components, applets, and applications complying to JDK 1.1 standards, plus a Web authoring environment for creating dynamic Web content. Java Studio is classed as a development environment, but has the ease-of-use of a desktop productivity tool, so is ideal for Web designers, content creators, and others who lead their enterprises to making Internet sites rich, compelling environments.

Both Java Workshop and Java Studio are important for resellers because they offer the potential of going to other platforms, such as

Novell and HP" according to Jeff Anders, manager, workshop evangelist for Sun Microsystems. "That means that Novell and others are able to take the tools to platforms that Sun itself may not be supporting, and to make the porting of applications to those platforms much more efficient."

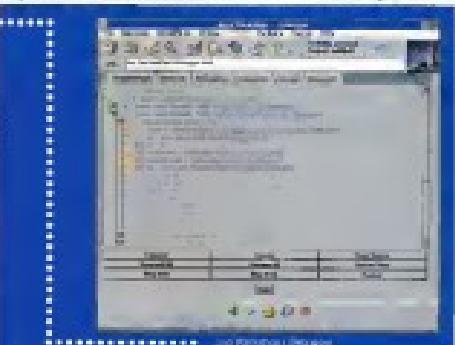
Never one to be left behind on any front, Microsoft has unveiled the latest version of its toolkit for the Java environment, Visual J++ 1.1. Professional Edition, includes a debugger that can debug applets inside a Web browser; while Microsoft claims it is the world's fastest Java compiler, a full-featured and customizable editor, and print and online documentation. What's new in Version 1.1 are a Database Wizard for creating objects that connect to ODBC-compliant databases on any platform, an ActiveX Wizard that developers can use to create ActiveX components that can be reused in such applications as VB, PowerBuilder, Delphi, Visual C++, and Excel; and enhancements to Integrated Development Environment (IDE) set in the Developer Studio visual development system.

More information on Visual J++ can be found at <http://www.microsoft.com/javadev/>.

Boehl

More recently, industry stalwart Boehl announced its contribution to the Java scene. According to Boehl, Boehl Standard, Boehl Professional, and Boehl CloudServer feature "the industry's fastest and easiest" JavaBeans component creation, a scalable database architecture, and robust visual development tools. Boehl emphasizes that Boehl is designed for all levels of development projects, ranging from applets and applications that require networked database connectivity to client/server and enterprise-wide distributed multi-tier computing solutions. Boehl also provides developers with a flexible open architecture, so that users can incorporate third-party tools add-ons, and JavaBean components.

One of Boehl's assets is BoehlExpress, which helps developers increase productivity by streamlining component reuse. With BoehlExpress, developers can build JDK 1.1-compliant JavaBeans components, as well as deploy them, BoehlExpress and adding them to Boehl's component palette. Boehl Professional and CloudServer ship with more than 100 reusable JavaBeans for GUI design, Internet



development, and database access (including source code for these components).

Boehl Express is a new, reusable database architecture called DataExpress, providing developers with flexible, drag-and-drop database components and design tools to build applications and applications using JDBC database connectivity. Boehl's reputation for offering "industrial strength" programming environments and languages shown in the tools and capabilities offered in the Boehl family.

Prominent among these are the Boehl RAD Workbench, a professional-level IDE common to all of Boehl's visual development tools, Productivity Wizards, and a Local Interface Server and Boehl SQL Server Tools, for building, managing, and deploying sensible database server applications.

More information about Boehl can be found at <http://www.boehl.com/boehl/>.

The good news is that the application development tools are out there — each one of them a powerhouse in its own right. For readers who can configure the tools to be productive components of their marketing strategies, the news can only get better and better.

Alan Theater is a freelance journalist who specializes in on-line and mobile computing technologies. He can be reached at ptx@prodigy.com.

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Beginners in Visual Basic, should check this out!

By Stephen Renshaw

Visual Basic is the industry's leading programming language — surpassing all others combined. And for those new to this dynamic language, a good tutorial is certainly necessary.

As a college educator, I have used countless textbooks to teach Visual Basic, but it was not until we implemented "Visual Basic Visual Basic for 21 Days" that we experienced real success. Now with Visual Basic 5 (VB5) this updated and revised best-seller will continue to be the recommended textbook for our introductory VB programming courses. All the examples reflect the

new VB5 interface, although the style, flow and content strongly show the book's roots from prior editions.

It is truly realistic to complete the study in 21 days! Actually, with dedication, the reader can finish the book in seven days. That's a reasonable amount of time to gain an quick introduction to the exciting programming language. For the neophyte, the amount of required study time will vary from 14 to 21 days.

The book splits into three weeks, with each week divided into seven days. The first week is the introduction and lays the foundation for the language. On Days One to Three, your customers will be writing their first programs, learning the basic controls and their properties, and using programming statements like IF statements and LOOPS. Coverage of the mouse follows on Day Four, events on Day Five, dialog boxes and graphics are on Days Six and Seven. Any C/C++ programmer will appreciate the elegance and speed of program development. Weeks of coding are no longer necessary.

The second week continues with graphical methods, allowing the creation of complex visual effects at runtime. On Day Nine the reader will apply programs modular design, with the spreadsheet-like grid control. File control for both the screen and printer are detailed on Day 10. With Day 11, the programmer learns the ease with which VB5 handles file reading, copying, and pasting of text and graphics. Day 12 focuses on interfacing with the keyboard, detecting and intercepting specific key strokes to control program execution. On Days 13 and 14 the reader works with using and accessing the file-system.

The last week is the most important. The students not only gets an opportunity to put everything into use but, as in the words of the author, the book covers "the most sophisticated features of Visual Basic" — features that make a difference.

Day 15 includes good coverage of arrays and Visual Basic's unique ability to re-dimension dynamic arrays. Several topics dealing

Title: *Visual Basic Visual Basic 5 in 21 Days*

Author: Andrew Quigley, Christopher

Publisher: AMK Publishing

ISBN: 0-932665-18-3

Format: 704 pages

Level: Beginner to Intermediate

Description: In 21 days, this book provides a great guide "Visual Basic Visual Basic 5 in 21 Days" for anyone who wants to learn the "Guru" way in technical content. Detailed programming will lead to study quickly to make you ready for VB5 projects.

Rating: 4+ — Recommended for the beginner

with "passing by reference" will heighten the interest of experienced C/C++ programmers. The sections on Object Linking and Embedding (OLE) is merely an overview — so if that's a main interest look elsewhere beyond the coverage in this book.

Day 16 provides a possible discussion of the class control and SQL though the coverage is too light to help the reader build any "real" applications. On Days 17 and 18, the reader learns to write programs to support the multiple document interface or MDI, and to pass messages from one application to another.

Days 19 to 21 and the appendix introduce extremely powerful features, some unique to Version 5 of Visual Basic. Your customers will read about technologies such as DirectDraw, 3-D virtual reality, DirectX and various properties. They can write programs using API functions, and create OCX ActiveX controls. To build mastery of these areas will require study that are more advanced.

Of course, there could be improvements in this offering. It would be nice to see an enclosed CD-ROM with sample code and controls. This would follow the standard for most books of this "self-study" breed. In-depth treatment of advanced topics would be a welcome addition, especially for professional programmers. For example, OLE receives only a cursory treatment. Thus ActiveX object programming isn't even mentioned, data-bound controls are barely covered, and the API examples are simplistic. If your goal is that of your customer's Microsoft certification, the coverage is incomplete.

The book is ideal for a quick (and dirty) introduction to Visual Basic 5. For the serious developer, the book doesn't go far enough or provide pointers for further research, and this would be to most serious shortcoming.

Stephen Renshaw, IBM, is co-coordinator of the BA/INF Computing Program at Capilano College, which is CPSI, RICM, Microsoft-certified. He can be reached at strenshaw@capilano.ca.

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DVD: It's Time To Pay Attention!

Your customers will soon be clamoring for DVD systems as the massive storage medium will enable new applications for home and business.

By Geoff Whinwright

Digital Video Disc (DVD) has the promise to deliver a huge marketing opportunity to dealers and resellers over the next year, but how is the PC industry seen to be talking about it?

However, DVD is a real improvement over the existing humble CD-ROM drive that should send users scurrying to get their systems upgraded. To get an idea of the difference this will make in software, consider the announcement last year by the American company Digital Directory Assistance Inc., which currently publishes the popular PhoneDisk CD-ROM telephone directories.

The company's existing PowerFinder USA One product takes up 3.7GB of data stored on six CD-ROMs. The company says that with the capacity offered by the extra capacity of these new DVD players, the combined contents of all six PhoneDisk's six CDs can be placed on a single DVD-ROM disc, with room to spare.

"DVD-ROM technology allows our users to search all 172 million business and residential telephone listings with U.S. Census demographics simultaneously, using a single disc," says the company's chief executive officer Claude Schuch. "Once you experience the DVD-ROM version, it's hard to go back to searching through six CD-ROMs."

Meanwhile, Sony of Canada Ltd. offers a "reference-standard" CD/DVD video player, plus DVD-ROM drives for personal computer and high-quality stereo and music entertainment programs targeted at video and audiotel. "At Sony, we are committed company-wide to DVD," said Ted Miyashita, the senior vice-president of the consumer electronics group at Sony of Canada.

Sony's first DVD video player is the model DVP-S1000, available for less than \$1,399. In addition, Sony has already started to ship samples of its DVD-ROM drive to U.S. personal computer manufacturers for testing.

Sony appears to realize, however, that it will be the availability of content in DVD format that will make or break this standard. In anticipation of consumer demand for DVD titles, the company has established "DVD Authoring Centers" in Japan and at Sony Pictures' Culver City studio, in California.

The Culver City facility, in particular, is aimed at bringing the film-making community (including Sony Pictures Entertainment, of course) into the DVD world.

Meanwhile, Warner Home Video (WHV), began offering its first DVD titles beginning this spring. Released simultaneously with VHS, WHV suggests that its movies on DVD are being offered "at affordable self-Through prices" that it predicts will prove instrumental in popularizing the DVD format. Titles scheduled for March include "Space Jam" and "Twister"; with future releases such as "Sleepless," "Michael Collins," and "Mars Attacks!"

For most PC users, however, the choice will not be to jettison their existing PC and CD-ROM drive. Many will want to upgrade and add DVD to their current systems. So there is likely to be a huge potential for upgrades of existing PC CD-ROM drives, as well as a major "upselling" move driven by both the arrival of DVD and Intel's MMX multimedia processor technology.

DVD promises to be able to store up to 17GB of data on a single CD-sized disc, and will be able to play all existing CD music and CD-ROM discs. Creative says its recently announced DVD upgrade is mainly targeted at power gamers, multimedia enthusiasts and early adopters. "We see PC-DVD as the media-rich solution that serves as the catalyst to take the PC into the family room and make it part of the entertainment centre," explained Hock Lewin, vice-president of Creative's multimedia division.

Inside the Creative \$499 upgrade kit, Lewin says the company is offering a PC-DVD drive that reads DVD-ROMs at 9X speed and CD-ROMs at 6X speed, as well as built-in Dolby Digital (AC-3) audio and MPEG-2 video decoder boards (apparently providing better sound and the ability to play MPEG-2 video of 125 minutes in length).

Creative further says that the drive will be able to read up to 8.9GB of data or information on each side of a single DVD-ROM disk and supports existing CD-ROM, CD-Audio, Video CD, CD-Extra and CD-I formats.

The announcement of the drive appears to have other sectors of the industry excited as well. "We believe that DVD represents the next major step in audio and video storage technology for the PC," offered Intel's content group vice-president Claude Legras.

Analysts here also been Johnson in their praise of the technology. "The DVD market is poised to ramp up very quickly — even more so than CD-ROM — and add tremendous value to the user," suggested Tim Bajarin, president of Creative Strategies, a market research firm located in San Jose, Calif. "The expanded functionality of DVD for the PC includes entertainment media such as full-length movies, educational content and arcade quality games."

DVD will also not be limited to devices that can read pre-authored discs. Enter the DVD-RAM drive. In late April, Hitachi America Ltd. announced what it would start shipping samples of the GF-1000 family, one of the world's first DVD-RAM drives for personal computers, on June 20. Hitachi says the new drive, which allows both recording and playback of data, complies with the DVD-RAM format announced in late April by the DVD Forum.

DVD-RAM is a rewritable DVD format that offers a storage capacity of 5.2GB (equivalent to 3,600 floppy disks) using both sides of a five-inch disk. Hitachi says it offers full compatibility with other DVD formats and very high reliability in the reading and writing of data. The Hitachi GF-1000 range consists of three members: the GF-1000 (which has an IDE/ATA interface), and the GF-1050 and GF-1055, both of which have a SCSI interface. The GF-1000 and GF-1050 are internal DVD-RAM drives, and the GF-1055 is an external DVD-RAM drive.

By the year 2000, Hitachi says it expects that the global market for DVD drives will be more than 70 million units, and that 30 million of those units will be DVD-RAM drives. **GW**

Geoff Whinwright is a Vancouver-based technology and business journalist. He can be reached at gwhinwright@wxs.com.

Getting Your Database On-Line

For you and your customers, it may be time to get past that "on-line" brochure stage, and start using real useful product data out on the Web.

See Form Construction

Incorporate An Existing Company Database

The second method is to incorporate an already-existing database, either by making a copy onto the Web server, or by giving the Web server access to the database on the point-of-sale machine. Instead of a batch of flat Web pages with specific information hard-wired into them, this approach would allow more flexibility, inserting appropriate items into a framework page dynamically.

Both Java and CGI scripting are in common use, and are popular for creating dynamic Web pages, on the fly. Accessing a certain Web page would invoke a script, which in turn would search your database for appropriately flagged items, and insert them on demand into the text of a Web page.

As an example, protein-related entries could be flagged with a 'y' 'm' for modern species, and 'v' for supplier. A record table flagged with 'mav' would be relevant to both suppliers and modern species, and would be brought up on both pages. In addition, anything added to the database with appropriate flagging would be brought up on subsequent relevant searches. Instead of updating the database and then the Web pages on top of that, all that would be required would be the updating of the database itself.

While it's theoretically possible to have the Web server interact directly with the point-of-sale database, it may not be the best option in all circumstances, mostly for security concerns. With a point-of-sale machine directly connected to the Internet, the possibility of attack from outside increases, and this can become a much larger concern if any confidential information (credit card numbers, customer records) are entering the point-of-sale machine or passing through the point-of-sale machine to the Web server.

The major drawback to this method is the need for knowledge of mapping and implementation. Java and Perl (which is often used to create CGI scripts) are generally easier languages to learn and implement than professional programming languages such as C++. However, it's not wise to personally learn them and put them to use; outside help may need to be brought in to make everything work.

together. If a lot of work is required to link a database to Web pages through scripting, it can become a time-consuming, frustrating, and expensive proposition.

'On-Road Story' Packaged Software

A third option is software specifically dedicated to Internet sales, like Microsoft's *Marinsoft Server* package, which merges a MySQL database server with HTML templates, and a grab-bag of tools dedicated to database and Web construction. Packages like this are for professional developers; although they provide everything necessary to put together a Web-based database and the associated pages, most are still non-trivial to operate, require database work and maintenance, and a prior knowledge of systems and the Web.

Although there are other products for the beginner which are a lot simpler, where one can just plug information in and go, lack of flexibility of such systems could be problematic.

The price tag for some of the dedicated "box-line" software seems astronomical at first, sometimes commanding tens of thousands of dollars before you even take the actual hardware into account. However, after calculating the amount of time and money that can be invested in incorporating an existing database, after support and such support, dedicated software may come up even, or even be less expensive in the long run. Certain packages are also available which have most of the features and power of more expensive dedicated software, but at a lower cost ([Intershop Online](http://www.intershop.com) is one example, at <http://www.intershop.com>).

When trying to decide your approach, consider: What is the purpose of the Web site? Will it be to dispense a limited amount of information? Will it be used to provide a full reference of stock control? Or will it be an actual real-time store?

Although a reply establishing a Web presence can be a good thing, getting more information on-line about the stock you carry will allow the Web site to function as more than just a cyber business card.

Sean Cormier does Web consulting for American Airlines Computer Services (http://www.aa.comweb.ca) in Brandon, Man. He can be reached at cormier@aa.comweb.ca.

Could A Trust Benefit You?

Resellers can potentially pay less tax and maximize revenues, by properly employing a trust.

by Douglas Gray



You have probably heard of the concept of trusts — sometimes referred to as family trusts, private trusts or corporate trusts. There are also offshore trusts. Generally there is a mystique about the concept of trusts, and a lot of confusion about what they are and when they should be considered.

Many people think trusts are just for the rich or for people with complex financial and investment affairs. That is not the case at all.

Trusts are a very common way of dealing with a range of personal, financial, family or business options. As a reseller, you want to maximize your after-tax revenue and minimize the tax you pay on your investments. Basically a trust is a legal structure whereby a trustee deals with property or assets, such as cash, stocks or bonds, over which the trustee has control, for the benefit of persons called beneficiaries. The trustee could also be one of the beneficiaries. Although the trustee has legal title to the trust property, beneficial ownership rests with the beneficiaries.

There are two main types of trusts: living trusts and testamentary trusts. A living trust (also referred to as "inter vivos" trust) is established while an individual is alive, and comes into effect once the trust agreement is signed and the trust is funded. A testamentary trust is created under the terms of a person's will and therefore takes life on the person's death. It is funded from the proceeds of the deceased's estate. These trusts serve different purposes and objectives and can have different tax implications.

Living Trusts

Here is an overview of how trusts can be used in connection with your business. For example, there are a number of creative ways that you can use a living trust.

You could have some of the shares in a company owned by a spouse held in the name of a family trust.

Family Trust.

In this situation, you could have some of the shares in a company owned by a spouse held in the name of a family trust. These shares could be non-voting shares. This family trust could be comprised of the other spouse and children. If it is structured the correct way, the monies that would go to the trust by means of dividends could then be distributed by means of dividends to each of the members of the trust.

If the members of the trust were not receiving any other income, they could each take out \$25,750 of dividend income each year, tax-free. If the family members were minors, the attribution rule would not apply if the trust was formed properly. That is, the original Revenue Canada policy of attributing income to a minor to the parents for tax purposes would not be applicable.

Estate Freeze

If you own a company or have other assets that have shown a consistent pattern of growth over a period of time, and you anticipate that that trend will continue — an estate freeze using a corporation set up for the purpose, along with a living trust agreement, could be an effective strategy to consider. The practical effect of this technique is to freeze the value of the assets in your name as of the effective date of the agreement. All future capital gains will accrue to the benefit of your beneficiaries, such as your children.

There are many other uses of a living trust, including supporting your children, providing for family members with special needs, diverse settlements, looking after your financial needs in your retirement, avoiding probate and ensuring the confidentiality of your wishes.

Testamentary Trusts

There are a range of uses for this type of trust. As mentioned earlier, these trusts are included in your will. Common options include the spousal trust, trusts set up for minor children or grandchildren, providing for family members with special needs, discretionary trusts for children who are spendthrifts, and gifts for charities. Here is an example:

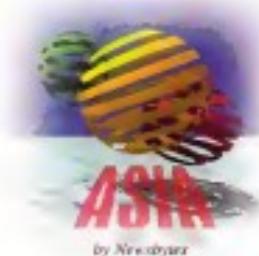
Spousal Trust

In this situation, you set up a trust to provide income for the life of your spouse, with the capital remaining at death to go to the children or grandchildren.

This type of trust is common when a spouse is ill or incapacitated or lacks financial expertise. A variation of this format, if there are no children or grandchildren, is to leave the capital to charity, on the death of the surviving spouse.

The selection of a trustee is a critically important part of the process. Many people use a trust company as the manager or co-trustee. Because of the legal and tax implications of setting up a trust agreement correctly, you want to obtain expert advice from a tax accountant and lawyer who deals in wills and estate matters.

Douglas Gray, LL.B., is a Vancouver-based lawyer by training, speaker columnist and author of 15 bestselling books, plus a real estate investment software program. His books include *The Complete Canadian Small Business Guide*, *Home Inc.*, *The Canadian Home-Based Business Guide* (both by McGraw-Hill Ryerson), *Start and Run a Profitable Consulting Business* and *Marketing Your Practice* (both by Self-Control Press).



New Japanese version of Quick View Plus released

Info Corp. has announced the release of a Japanese version of its Quick View Plus 4.1 software. The software enables users to view, copy, and print fully formatted files from more than 25 Japanese and more than 200 U.S. file formats from within E-mail systems and browsers. It also lets end-users search for text, zoom and rotate graphics, and view, decompress and save files from supported archives.

Japanese police study Internet porn laws

The National Police Agency (NPA) began studying a revision to the law which could result in a clamp-down of pornography on the Japanese Internet, reports the *Kyodo News Service*.

It said the NPA will include pornographic Web sites in the agenda of a new research panel that will look at amending the law regulating adult entertainment businesses.

The panel is made up of laymen and university professors, said Kyodo. Results are due within a year at the beginning of the police studies, which will also look at regulations surrounding the legality of so-called "date-clubs" and advertising fees for companies involved in the sex industry.

Japan currently has no laws specifically covering pornography on the Internet and there are many adult Web sites operating.

Toshiba, Sandisk sign cross-licensing deal for flash memory product patents

Toshiba Corp. and Sandisk Corp. say they have signed a cross-licensing agreement for flash memory related patents. The deal gives the companies access to each other's patents covering design and manufacture of flash memory products.

The agreement includes the right to use the patented information worldwide.

No further details of the agreement were released, with each company citing confidentiality.

Eli Heman, Sandisk president and chief executive officer said, "We are very happy to announce this patent cross-license agreement between Toshiba and Sandisk."

Both companies have pioneered the emerging markets for flash data storage. This agreement will accelerate the market development." ■

Nokia to expand the Zhejiang GSM network in China

Nokia Inc. signed an agreement with the Zhejiang Posts and Telecommunications Administration for the third phase of an expansion of the Chinese province's GSM 900 network. The New Century Group reported the contract is valued at US\$160 million.

Under the terms of the agreement, Nokia will deliver high capacity mobile switching centers, home location registers, base stations and a comprehensive network management system.

The agreement also includes expansions to the existing network.

Sony launches Trinitron monitor with TV tuner

Sony Corp. has introduced a new computer monitor based on its Trinitron picture tube that includes a TV tuner.

The 17-inch monitor means the overhead related to running a TV tuner card, and the image processing required inside a computer disappears because the hardware board inside the monitor takes care of TV images.

Rather than being a television with the

ability to display computer images, the device is much nearer a computer monitor with a TV tuner. It can display signals with horizontal scanning frequency of 30KHz to 70KHz and automatically adjusts depending on the signal input.

The CPD-11MS is available in Japan for a list price of US\$1,109.

Compaq creates Chinese unit as separate geographic division

Continuing its continued expansion in the Asia-Pacific region, Compaq has established the Greater China Region (including China, Hong Kong and Taiwan) as a separate geographic division.

Philip Yu has been appointed president

of the Greater China Region. Yu will be responsible for overseeing sales, marketing, service and support and manufacturing operations.

Compaq opened a manufacturing facility in Shenzhen, China, in 1994.

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Breaking In Is Hard To Do

Cloners try to make a dent in Intel's CPU sales

by Alan Zisman



The race to provide the processors for the computers you sell is suddenly hot.

Of course, Intel Corp. has held the marketplace on this market, defining the product category, and providing the vast majority of those Central Processing Units (CPUs), which act as the brains of our computers. But let's look closely at the challengers to Intel's dominance in what is now an annual US\$51 billion market. A couple of years ago, it looked as if Intel and its nearly 20-year-old 80386 line of CPUs might be facing strong challenges from various directions.

PowerPC

The PowerPC processor originated from an IBM design, is manufactured by Motorola and is in use throughout Apple's PowerMac line. With Microsoft's Windows NT being ported to run on the PowerPC, this appeared to hold a lot of potential, as the CPU itself offered more power in a smaller, less expensive package than Intel's equivalents.

While the PowerPC has been a clear winner for Apple, it hasn't managed to make much of a dent in Intel's traditional markets. PowerPC-powered machines from IBM and Motorola, running NT or Unix, suffered from low sales, while delays in Apple's PowerPC platform specifications have made it impossible for others to create boxes that could dual-boot between the Mac and NT operating systems. NT 4.0 is still available in a PowerPC version, but few sales have led Microsoft to announce that the operating system won't be upgraded beyond that version.

RISC Processors

Versions of NT were also created for MIPS processors running in NEC workstations and Digital Alpha processors in machines from Digital Equipment Corp. and several clone companies. Again, sales have not been dramatic. As a result, NT for MIPS has also been

cancelled (through a version of the MIPS chip powers the wildly popular Nintendo 64 game station). DEC softiers on, and its 433MHz and 500MHz Alphas are some of the fastest desktop machines available — and at relatively affordable prices. The upcoming releases of Microsoft Word and Excel for NT/Alpha will make that processor the fastest way to run a word processor (as long as your typing speed improves!).

Intel Clones/Competitors

AMD and Cyrix have both been in business for a number of years, typically cloning Intel's last generation model, selling product for the low end of the market. Now, however, they're challenging Intel on the high-performance end as well, with a pair of aggressively performing models at attractive prices.

In many ways, AMD's K6 and Cyrix's 6x86MX (aka M2) processors are more alike than different. Both, for example, have set reasonably cloned Intel's instruction set, including the 37 new MMX multimedia extensions. Machines built around either chip happily run pretty much any software that runs on real Intel machines, operating systems like Windows 95 or NT, applications, games, and what-have-you.

Both provide more power than Intel's MMX Pentium, and either will do a better job at running the 16-bit code in Windows 95 than Intel's Pentium Pro processors. While neither is quite as fast or as powerful as Intel's latest Pentium II powerhouse, they're both competitive with it, and at lower price points. (Both companies offer chips that they claim is equivalent to Intel models running at speeds from 166MHz to 233MHz.)

Both share the same major difference from Intel's Pentium II. With that model, Intel is trying to force a major redesign of motherboards. Earlier motherboards typically accommodated the CPU in a socket directly on the motherboard surface. The Pentium II is built in a special card that includes the CPU, support chips, and high speed cache RAM. The card requires a dedicated slot, referred to

as a Slot 1 design. Motherboards built for Pentium II processors require extensive redesign along with increasing fees to install.

Both AMD and Cyrix's new models, however, are built to fit into the widely used Socket 7 — originally designed for the Pentium. So existing motherboard designs, already built around the Socket 7, can be modified easily (and cheaply) to work with these new models. But Intel has cut prices (with more price cuts promised throughout the rest of the year).

To date, AMD has a big contract with Digital for its Ventana line of Intel-Alphas PCs, and with Hewlett-Packard, which is shipping AMD's low-end K5 processor in several of its lower-priced models.

Cyrix has struggled to get its 6x86MX chip into a number of U.S. clone models, but the processor has had little impact so far on the Canadian market. Compaq is using Cyrix's lower-powered MediaGX in its Presario 2100 model, aimed at the home market. The MediaGX, while in many ways a turbo-charged 486, includes video and sound support. This means traditional video and sound cards are unnecessary, and makes this an attractive choice for models starting at the \$1,000 price point.

AMD and Cyrix are each aiming to sell one million CPUs by year-end, which would still leave Intel inside the vast majority of computers sold. And most of the computers are running still AMD. AMD, for example, is expected to release 266MHz and 300MHz models of the K6 before year's end. As well, the company is planning a K6 version aimed at mobile computers. Cyrix's 6x86MX already works in dual-voltage. The lower voltage setting saves power in battery-powered machines, and may be the most attractive current offering for mobile models.

Next month — the Intel empire strikes back. ■

Alan Zisman is a computer journalist and teacher living in Vancouver. He can be reached at a_zisman@cyberion.ca.

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Print/Packaging: 2000

Hardware Focus: Input Devices

Software Focus: Educational

Equipment Software

Last: Home Computer

Computer Connection
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Adobe advances document 'repurposing' software

Adobe, software pioneer in desktop publishing on personal computers, has announced a new version of its FrameMaker document publishing software, a program designed to allow users to "repurpose" documents so that they can be published in a variety of media, including hard copy (paper) or on the Web.

FrameMaker 3.5 employs "Smart Document" architecture to keep layout instructions and content (such as new text and graphics) separate, enabling easy web content to layout throughout an entire document. Changes can be made globally and instantly with a single mouse click. FrameMaker also includes many of the common and repetitive aspects of publishing automation, enabling simple revisions, updates and cross references. The new version of FrameMaker is also optimized for collaborative publishing — allowing several co-workers to make additions, deletions and modifications to a document while ensuring that all other contributors know what changes are being proposed and allowing changes to be undone if necessary. FrameMaker documents can be distributed in the Adobe Acrobat (PDF) format or HTML, etc., with the use of FrameMaker-SGML 5.5, the SGML document format 14 items of text types and features, some of the most noteworthy new ones include content sensitive menus, table sorting and exporting, character level language definition, and improved import and export filters.

For more information contact <http://www.adobe.com>

QDI adds motherboards

Quantum Design Ltd. has announced the release of its Legend Series of motherboards that use Intel's Pentium II-400LX chips.

The chipset includes the Accelerated Graphics Port (AGP) architecture and has boosted the bus speed for graphics transmission by four times compared to the PCI slot — from 33MHz to 133MHz, says Quantum.

For more information, telephone (089) 944-8821.

Matrox and InSync combine to offer digital video

At the recent Siggraph '97 show in Las Vegas, Mississauga-based Matrox Video Products Group and InSync Corp. announced a new video production and editing system based on the InSync Speed Razer software and the Matrox Digisite PCI card hardware.

According to Alan Langford, vice-president of product development of Matrox Video Products Group, "The unique InSync Speed Razer architecture allows Matrox to design plug ins that fully exploit the advanced features of our hardware. The version 4.0B1 of Speed Razer is a very powerful editing solution, and as we move forward in our collaboration with InSync, even more features of the Digisite

hardware will be exposed to Speed Razer users." The Matrox hardware allows PC users to capture NTSC/PAL D1 digital video with 48KHz DAT audio, and using the InSync software, to perform professional editing operations such as real-time A/R roll, over 100 video and transition effects, plus graphics editing. The Matrox Digisite will be sold through professional video equipment dealers, and the complete system, including the two PCI boards, audio and video breakout boxes and software has a suggested list of \$8,995.

For more information, contact <http://www.matzox.com/vidio>.



CompuTrace and McAfee shut down notebook thieves

It isn't nice to have your computer stolen, but it would be some consolation if the perpetrator at least made an effort to escape from the thieves. This scenario is actually a lot more likely than it sounds, due to a recently announced alliance between Absolute Software, the publishers of CompuTrace undetectable anti-theft software, and McAfee, the well-known makers of security management and anti-virus software.

CompuTrace is a program designed to reside invisibly in the background on a computer periodically logging in to a monitoring service. If the computer is stolen, the owner

reports the theft to the CompuTrace monitoring service. The next time the PC is turned on, with a working modem installed, CompuTrace will make a call to the monitoring service, unknown to the user, and report its location. The police will then be informed.

According to CompuTrace, a Canadian tour consultant who had his notebook stolen while working, risk consultant, incurred a when the system called in after the theft. The CompuTrace software costs \$29.95, plus a \$60 annual monitoring fee. For more information, contact <http://www.computetrace.com> or 1-800-228-0733.

Call waiting on the Web from Brampton's InfoInterActive

Brampton, Ont.-based InfoInterActive (<http://www.infoactive.ca>) is marketing its new Internet Call Manager, or as the company calls it, "visual call waiting for the Internet."

Basically, the service, at \$4.99 per month, allows home users with one phone line to stay connected, without missing a call. Users must also subscribe to Caller ID, from their local phone company. When a user is on the Internet and a phone call is received, a

notification box, including the caller's name and number is presented on the screen. The user then has a variety of options, (although they vary slightly, depending on services supported by the regional phone company), including taking the call, sending a voice message over the phone line, advising the caller to call back later, telling the caller that the user has their number and will call them back shortly, or pushing the call through to your mail.

Digital Equipment ships high-end executive notebook

Aimed at the very high-end of the market, are Digital Equipment of Canada Ltd.'s latest additions to the HiNote Ultra 2000 series of notebooks.

The emphasis with the Digital HiNote Ultra 2000 GDX 5500M and VTX 5500M is on serious technology in an ultra portable package.

The Digital HiNote Ultra 2000 offers 12.1 inch and 14.1 inch screens with starting weights of about five pounds, and a height of 1.25 inches.

The systems offer Windows 95

and Windows NT Workstation 4.0, with enhanced power management. Also included are a 20X CD-ROM drive, a "hot swapable" CD-R/RW diskette drive, and a 56Kbps integrated modem.

Estimated street prices for the Digital HiNote Ultra 2000 series will range from US\$4,999 to US\$6,999. The Digital HiNote Ultra Multimedia Dock and the Digital HiNote Ultra Enhanced Port Replicator are priced at US\$499 and US\$399, respectively.



Security — at your fingertips!

Ottawa-based American Biometrics Company (ABC) has just started mass production and shipment of its BioMouse, a US\$299 fingerprint recognition system for PCs and workstations which, according to the company, sets a new benchmark for price performance in biometric security technology.

The BioMouse looks a bit like a regular computer mouse inflated with helium. It has a little pink button on one end, where the user applies a fingertip for scanning.

The BioMouse connects to the parallel port of any PC or (with an adapter) a Sun or Silicon Graphics workstation, and offers full parallel pass-through, as well as, using an external power supply. A PC Card version for notebooks is expected in 1998. In the meantime, notebook users will need access to a power source for authentication.

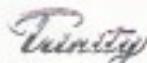
BioMouse software is available for current versions of Windows and Windows NT, as well as several varieties of UNIX. A Mac OS version of the BioMouse software is intended for release in Q4 1997.

Once the fingerprint recognition software is loaded onto a computer, the user is prompted to enter a fingerprint scan as a password. From then on, every time a user would like to log on to a computer they will be asked to enter a fingerprint. The BioMouse scanner attached to the computer will scan the offered finger, and compare it to an encrypted template of the fingerprint which has been previously entered into a fingerprint database.

The company is now looking for distributors and VARs. Visit <http://www.abcware.com>, or call 1-800-579-5438.



Trinity ships TV studio in a box at Siggraph 97 show



After years of intensive R&D, Play Inc. announced at the Siggraph 97 exhibition last week it is now shipping its long-awaited Trinity digital video production system.

Trinity is a hardware and software system designed to allow users to perform a wide range of broadcast quality digital video production operations with the aid of a PC. It is essentially a large metal chassis containing a motherboard with a host of expansion slots. The base system comes with a digital switcher that can mix up to eight live video feeds, a

chroma keyer for overlaying video and graphics, real-time organic wipe generator, custom 3D effects, linear and non-linear editing, a character generator, print, animation compositing, and a two-channel still store.

Additional equipment required would include a Pentium PC as the host controller, and video tape recorders for storage and recording.

Play is a company largely composed of former Aegis computer video developers, including several key developers of the famous NewTek Video Toaster. For more information, contact <http://www.play.com> or 1-800-366-7529.

Smart intros giant rear projection touch-sensitive panel

Smart Technologies has announced its Smart Board RPSSB 720, a 72-in. rear projection touch-sensitive screen. The RPSSB 720 is an interactive electronic whiteboard which can be used in a teaching or collaborative work environment as a writing surface at the user's site, while it also transmits the user's drawings and writing over a network, to be viewed by colleagues at remote locations.

A Windows or Mac computer video display can be projected on the whiteboard screen, and the user can interact with the software applications visible on the screen by simply pointing and pressing with a fingertip to activate menu icons and window options. A stylus can be used to write electronically.

extenders enable the computer screen.

According to Nancy Kowalewski, executive vice-president of Calgary-based Smart Technologies, "Effective collaboration often requires to be able to conveniently access and work with information stored in a variety of media formats."

"An open system such as the Rear Projection SMART Board 720 is ideal for workgroups because they can integrate their existing resources onto the unit, then interact with the interactively from a large touch-sensitive screen." The RPSSB 720 has a suggested retail price of about \$20,000.

Visit <http://www.smarttech.com> or telephone 1-800-325-0733.

Compaq Canada releases Armada 7300 notebook line

(NB) — Compaq Canada Inc. has announced the Armada 7300 notebook line. Canadian list prices for the new lightweight notebooks are \$6,450 for the Armada 7300T with 130MHz Pentium, 2.1GB hard disk, 16MB of memory, a 12.1-inch 800 by 600 display, and lithium ion battery.

Call 1-800-567-8616 for more information.

Lexmark ships sub-\$200 color ink-jet for home and education

Lexmark Canada Inc. has begun quantity shipment of its new 600 dpi Lexmark 1000 color ink-jet printer aimed at the home and educational markets.

According to Marty Gruen, director of the consumer printer division of Lexmark Canada, "The Lexmark 1000 sets a new price performance point for 600 dpi printing. With its small size, great print quality and attractive price point, the Lexmark 1000 is a natural choice for that second PC in the home, or for back-to-school where small space requirements and tight budgets are often the norm."

And Lexmark's new "Private cartridge"



marketing program is aimed at increasing customer loyalty for name brand Lexmark supplies. A Private Cartridge for Optia 5 printers is offered for a significant discount (about \$40) on the condition that the user agrees to a single-use license,

which forbids any resale, reuse, refill or remanufacturing of the cartridge. This license, if adhered to, would effectively restrict the availability of used cartridges to refills who typically provide off-load remanufactured laser printer and inkjet cartridges for a fraction of the price of name brand supplies.

For more information, contact <http://www.lexmark.com> or (805) 477-2311, ext.



Cisco Canada has named new channels manager

Cisco Systems Canada Ltd. has appointed Brian Tolson to national manager, Canadian channel operations. He is responsible for relationships with value-added dealers, systems integrators and VARs, and is also expected to develop and expand Cisco Systems Canada's channel strategy.

Brian first joined Cisco in 1994 as regional manager, central region. His 10 years of industry experience include a variety of sales and management positions at IBM Canada Ltd.

Informix announces CEO

Informix Corp. has appointed Robert Pecchio Jr. as president and CEO. He will also join the board of directors for that data-base technology company.

Most recently, Pecchio was president of 3Com Systems, a company that grew from US\$449 million in 1990 to more than US\$3.1 billion in 1997. He managed 10 divisions and 4,000 employees.

Robert Pecchio

SCO appoints senior VP

Santa Cruz Operation has announced that David McCraib has been appointed senior vice-president, market planning. McCraib, a 25-year veteran of the IT industry, was for-

merly SCO's vice-president of marketing and channel sales. He will assume responsibility for "the vision and implementation of SCO's worldwide market and business development," reporting directly to Alastair Mohan, SCO's president and CEO.

PeopleSoft has new VP

PeopleSoft Inc., a vendor of enterprise application software, has announced John Stensoren as vice-president and general manager a separate division to provide business software products and services that address the specific needs of medium-sized organizations.

John Stensoren has 17 years of experience in the software business, and joined PeopleSoft in 1994 as vice-president and general manager of the midwest region.

PhotoDisc gets new exec

(N.Y.) — PhotoDisc Inc., a provider of digital photography to creative professionals, has promoted Tom Hughes to vice-chairman of the board and managing director of international operations.

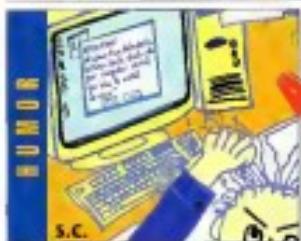
Hughes, who was one of the co-founders of PhotoDisc, will be responsible for developing strategic plans and relationships, increasing PhotoDisc's market presence abroad, and providing strategic direction to the development of new products, says the company.

Hughes will also oversee international sales and marketing efforts outside of the U.S.

Apple searches for new CEO

Apple Computer Inc.'s board of directors has retained Headrick & Struggles Inc., a global executive search firm specialised in CEO assignments, to assist it in its search for a new CEO.

Apple says the firm will seek a world-class technology industry executive, "both a strong leader and a hands-on manager, with a successful sales and marketing background, an established industry knowledge and reputation, and the ability to create, execute and inspire."



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The Event of the Century?

by Douglas Alder

"Apple Computer should become Apple Software Inc. — a much reduced, but hopefully highly profitable company."



Channel Problems

While most pundits are bemoaning bad marketing by Apple for the company's decline over the past 10 years, I put the blame for Apple's misfortunes squarely on channel problems. Early on, Apple awarded lucrative franchises to key partners to a vast set of dealers. Apple allowed no competition. When competitors did sneak in, in the form of grey market goods brought from overstocked U.S. Computerlands, Apple was quick to stamp out.

I watched this close up in Vancouver with the traditional Apple Authorized Dealers. They were able to turn their noses up at the retail market, because of these real money-makers — their education contracts and a number of key corporate accounts.

Mac Market Sagged

The result however, was that Macintosh market share continued to slip. Apple knew it had to do something, but every time the company suggested changes, these were protested heavily by this relatively complacent group of dealers. Things changed, but not slowly.

First, Apple allowed in the big box retailers like Future Shop and Computer City. Then they went into very broad distribution, selling through EMU Data Systems Ltd. The traditional Apple dealers still got a few perks, but those were in rapid decline.

Good Growth Potential

Despite all Apple's corporate problems, I believe if the company leaves the chain dealers alone, and in fact allows it to expand, the Macintosh line stands a good chance of sur-

ving as a worthy competitor to Windows. The RISC versus CISC chip argument is finally starting to bear fruit. Intel has no challenger to the heart of the PowerPCs — Motorola's new 750 PowerPC chip. Last I counted, the PowerPC had been in the speed lead for about a year now. The 750 started shipping this month.

In the last two years things have changed radically in the reseller sector. Education purchases of Macs are on the decline, most of the old corporate强holds are showing way their aging Macs and standardizing on low-cost, high-powered Pentiums.

With the coming of the clones, there is much more Macintosh activity to Vancouver Computer, a long-time Apple-only dealer has Dell for bankruptcy. Advantage Computer, another one of the old guard has moved on as corporate officer and has taken a position on Broadway's active retail corridor. Young, aggressive dealers like Veritor Research and Mac Station are entering the market with clone Macintoshes. Even some formerly PC-only dealers like Compu2000 and Discount Software Club have jumped in with a good Mac selection at their site. Instris, Computer Boyer's Warehouse Direct is doing national retail for clone Macs. Apple may be having problems, but I have never seen the Mac market look so healthy.

Douglas Alder for CEO of Apple

I would like to frankly submit my name to Steve Jobs for the post of Apple CEO. (Not seriously my wife would stop talking to me.) Also, there may be a few small gaps in my resume. We no experience running billion dollar companies.

But here's what I think the company should do. I believe that Apple needs to get out of the hardware business. For the longest time, I could not see the logic of it, but seeing

the howles Apple has had with the cloning dilemma in recent months, it finally clicked. These issues will simply not go away, while there is still a link between Apple's hardware and software business. I think Apple should spin the manufacture of its hardware off, in the same way that it spun out the Newton division.

Apple Computer should become Apple Software Inc., — a much reduced, but hopefully highly profitable company. The hardware division should become its own company, something like Macintosh Computer Inc. These guys would have to battle to return to their former glory. The company would never get 10 per cent margin back, but it would have a good brand name and some hot products to ship.

This company would have tasks to Apple just as Apple did with Cloris a few years back, but there would be a division of church and state monitored closely by the new, largely outside-Apple board of directors. Cloris is making a fair bit of its money developing PC products these days. Cloris has a stable of great products and it is a model cross-platform developer. Mac and PC products usually ship the same day.

Apple Software Inc. should make all product information equally available to all channel partners. Macintosh Computer Inc. would be just one of many. Then Apple should drop the gloves and let every clone vendor from Taiwan to Ireland make its own profitably and reasonably. This clone market would be as rough and tumble as the PC market has ever been. Margins for manufacturers will be driven to Roast, but the products will be competitive and available in retail everywhere. In this, I see the survival of a great alternative to Microsoft and Windows. I wish Apple luck. ☺

Douglas Alder is publisher of Canadian Computer Wholesaler. He can be reached at publisher@jcp.ca.



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Track Density	1,700	5,100	4,700	4,300	5,000
Average Seek Time (ms)	10	10	10	10	11
Data Transfer Rates					
PIO Mode 4 (MB/sec)	16.6	16.6	16.6	16.6	16.6
Ultra DMA (MB/sec)					33.3
Buffer Size (KB)	128	128	128	128	128
Rotational Speed (RPM)	4,200	4,200	4,200	5,400	5,400
MTBF (hours)	200,000	200,000	200,000	500,000	500,000

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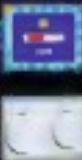
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